EXTENDED TO AUGUST 15, 2019

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Form **990** 

Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations ► Do not enter social security numbers on this form as it may be made public!

Inspection

Form 990 (2017)

► Go to www.irs.gov/Form990 for instructions and the latest information. 2018 A For the 2017 calendar year, or tax year beginning and ending SEP 30, OCT 1. 2017 D Employer identification number C Name of organization z ARME X Address AFCEA INTERNATIONAL X Name change 53-0180161 Doing business as Initial Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ 4114 LEGATO ROAD, SUITE 1000 (703)631-6166 23,377,780. termin-ated G Gross receipts \$ City or town, state or province, country, and ZIP or foreign postal code Amende FAIRFAX, VA 22033 H(a) Is this a group return Applica-tion F Name and address of principal officer ROBERT M. Yes X No for subordinates? pending SAME AS C ABOVE H(b) Are all subordinates included? 501(c)(3) X 501(c) ( 6 4947(a)(1) or If "No," attach a list (see instructions) I Tax-exempt status J Website: ► WWW.AFCEA.ORG H(c) Group exemption number Year of formation, 1946 M State of legal domicile; DC Other > K Form of organization: X Corporation Trust Association Summary Part I SEE PART III LINE Briefly describe the organization's mission or most significant activities RECEIVED Check this box I if the organization discontinued its operations or disposed of more than 25% of its net assets. 106 Number of voting members of the governing body (Part VI, line 1a) 3 I<sub>ne 16</sub>,UG **0 5** 2019 Number of independent voting members of the governing body (Part V) ine Total number of individuals employed in calendar year 2017 (Part V, Ine 2a) 105 4 5 60 1800 6 Total number of volunteers (estimate if necessary) OGDEN, UT 985,759. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0. 7h Net unrelated business taxable income from Form 990-T, line 34 Prior Year **Current Year** 0. 202,480. 8 Contributions and grants (Part VIII, line 1h) 299,858. 16,575,621. 9 Program service revenue (Part VIII, line 2g) 584,192. 502,180. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 403,509. 423,393. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11 16,427,911. 17,563,322. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 75,750. 102,950. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. Benefits paid to or for members (Part IX, column (A), line 4) 6,566,526. 6,160,400. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) 0. 0. ٠. , **b** Total fundraising expenses (Part IX, column (D), line 25) ,967,441. 10,801,752. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 17,471,228. 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 16,203,591. 224,320. 92,094. Revenue less expenses Subtract line 18 from line 12 Beginning of Current Year End of Year Assets ( 1<u>5,3</u>22,513. 15,093,750. 20 Total assets (Part X, line 16) 9,528,798. 9,698,257. 21 Total liabilities (Part X, line 26) 5,564,952. ,624,256. Net assets or fund balances Subtract line 21 from line 20 Part II | Signature Block have shamined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is Under penalties of perjury, I declare that true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Signature of officer Sign PATRICK J MIORIN, EXECUTIVE VP & CFO Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature ₽00957510 Paid DANIEL O'SHEA DANIEL O'SHE Firm's name COHNREZNICK LLP Firm's EIN 22-1478099 Preparer Firm's address > 7501 WISCONSIN AVENUE, SUITE 400E Use Only Phone no. 301-652-9100 BETHESDA, MD 20814 XYes May the IRS discuss this return with the preparer shown above? (see instructions)

LHA For Paperwork Reduction Act Notice, see the separate instructions.

1 2	990 (2017) AFCEA INTERNATIONAL  till Statement of Program Service Accomplishments  Check if Schedule O contains a response or note to any line in this Part III  Briefly describe the organization's mission  SEE SCHEDULE O		<del></del>
2	Briefly describe the organization's mission		
2	· · · · · · · · · · · · · · · · · · ·		X
2	SEE SCHEDULE O		
		·	
	Did the organization undertake any significant program services during the year which were not listed on the		<del></del>
	prior Form 990 or 990-EZ?	Yes	X No
	If "Yes," describe these new services on Schedule O		
	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes	XNo
	If "Yes," describe these changes on Schedule O		
	Describe the organization's program service accomplishments for each of its three largest program services, as me	asured by expenses	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,		d
	revenue, if any, for each program service reported		
4a	(Code) (Expenses \$ including grants of \$) (Revenue \$		)
	PUBLICATIONS - AFCEA PUBLISHES SIGNAL, A MONTHLY INTERNAT		
	MAGAZINE SERVING THE CRITICAL INFORMATION NEEDS OF GOVERNMENT OF THE CRITICAL INFORMATION NEEDS OF		
	MILITARY, AND INDUSTRY PROFESSIONALS. OTHER PERIODICALS		NAL_
	CONNECTIONS (ONLINE PUBLICATION), THE SOURCE BOOK AND THE	VARIOUS	
	SOURCE DIRECTORIES AND SOCIAL MEDIA OUTLETS.		
		•	
4b	(Code) (Expenses \$ including grants of \$ ) (Revenue 6		)
	MEMBERSHIP - THE AFCEA MEMBERSHIP DEPARTMENT SERVES AFCEA		
	PROVIDING AN ETHICAL FORUM FOR THE EXCHANGE OF INFORMATION		
	DEVELOPS AND IMPLEMENTS POLICIES THAT ENHANCE THE RECRUIT		
	RETENTION OF NEW AND EXISTING INDIVIDUAL AND CORPORATE MED OPERATES CHAPTER RECRUITING AND RETENTION AWARDS PROGRAMS		
	RECOGNIZE AND INCENT CHAPTERS TO MEET ASSOCIATION WIDE GO		
	RECRUITING AND RETENTION OF MEMBERS. MEMBER SERVICES PROV		
	NETWORKING OPPORTUNITIES AND CAREER DEVELOPMENT ASSISTANCE	E AND	<u> </u>
	NETWORKING OPPORTUNITIES AND CAREER DEVELOPMENT ASSISTANCE PROGRAMS. AND VARIOUS EDUCATIONAL COURSES IN STEM DISCIPLE		
4c	PROGRAMS, AND VARIOUS EDUCATIONAL COURSES IN STEM DISCIPLE  (Code) (Expenses \$	INES.	)
<b>4c</b>	PROGRAMS, AND VARIOUS EDUCATIONAL COURSES IN STEM DISCIPLE  (Code)(Expenses \$	INES.	
<b>4</b> c	PROGRAMS, AND VARIOUS EDUCATIONAL COURSES IN STEM DISCIPLE  (Code)(Expenses \$	INES.	THE
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Form 990 (2017) AFCEA INTERNATIONAL Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	_ 1		X
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_	х	
_	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	_		х
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D. Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	<del></del>		
•	·	8		х
9	Schedule D, Part III  Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
•	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes." complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X			
	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			v
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		<u> </u>
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			х
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	11d	х	
_	Part X, line 16? If "Yes," complete Schedule D, Part IX  Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	The state of the s	116		
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
ь	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes, " complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	_X_	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			v
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	16		Х
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	17		х
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I  Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	''		
18	1c and 8a? If "Yes," complete Schedule G, Part II	18		x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
. 5	complete Schedule G. Part III	19		X
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Form 990 (2017) AFCEA INTERNATIONAL Part IV Checklist of Required Schedules (continued)

`			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	_X_	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No", go to line 25a	24a_		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
þ	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	j ,		
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or	•		
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"	26		х
27	complete Schedule L, Part II  Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial	20	-	
27	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes." complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			•
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			3.5
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		х	
	Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?  If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	35a	<u> </u>	
D		35b	х	
36	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
30	If "Yes." complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
<i>.</i> ,	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
_	Note. All Form 990 filers are required to complete Schedule O	38	Х	
		Form	990	(2017)

# Form 990 (2017) AFCEA INTERNATIONAL | Part V | Statements Regarding Other IRS Filings and Tax Compliance

	Check it achieve to contains a response of note to any line in this Fart v					
		ı		GREEN.	Yes	No.
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	42	<b>-</b> 1/3/93 \		
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	_1b_		4		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	eportat	ole gaming	250	X	E4.600
_	(gambling) winnings to prize winners?	1	1	1c	okana.	80 CBM
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		60	100 PM		
	filed for the calendar year ending with or within the year covered by this return	2a			X	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return			2b	4	
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)			X	
3a		^	1	3a 3b	X	
b 4a	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule At any time during the calendar year, did the organization have an interest in, or a signature or other a		ty over a	30		_
48	financial account in a foreign country (such as a bank account, securities account, or other financial a			4a	х	
h	If "Yes," enter the name of the foreign country	1000011	.,,	200		2.5-750
D	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccount	s (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	0000		5a	<u> </u>	X
ь	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	ction?	,	5b		X
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did th	e orga	nization solicit			
	any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributi	ons or	gifts			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).		`			<b>发送</b>
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices p	rovided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	as requ	ured			
	to file Form 8282?		I	7c	80. Ast 1904	100 VD6801
d	·	7d	_	الشنسينات إ		
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit or		:?	7e		-
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contr		20	71		<u> </u>
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiza			7h	<b>39-</b> 34	公本額
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	г Бу ш	3	8	364243	265-269
9	sponsoring organization have excess business holdings at any time during the year?  Sponsoring organizations maintaining donor advised funds.			2003	<b>\$\$</b> 7.\$\$	<b>X X</b>
	Did the sponsoring organization make any taxable distributions under section 4966?			9a	شنشد	SCHOOL STATE
a b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter					234
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter				15.0 m	
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them )	11b			Zi.	
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		) 	12a	. 454 4 250	Sandra Basings
þ	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		-		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				iĝĝi ( .	是少。該
а	Is the organization licensed to issue qualified health plans in more than one state?			13a	Sept. C. Pro	4640al66
	Note. See the instructions for additional information the organization must report on Schedule O				<b>建</b>	
b	Enter the amount of reserves the organization is required to maintain by the states in which the	l , <u>.</u> .	1			
	organization is licensed to issue qualified health plans	13b		-		
	Enter the amount of reserves on hand	13c		14-	1,563.13	X
	Did the organization receive any payments for indoor tanning services during the tax year?	- 0		14a	-	
D	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul-	e U		14b Forn	990	(2017)
				i Ui II	,	120111

Form 990 (2017) AFCEA INTERNATIONAL 53-0180161 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

	Check if Schedule O contains a response or note to any line in this Part VI					X
Sec	tion A. Governing Body and Management	_				
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	1	L06		
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	1	L05		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with a	iny other			
	officer, director, trustee, or key employee?			2		X
3	Did the organization delegate control over management duties customarily performed by or under the	e direct	supervision			1
	of officers, directors, or trustees, or key employees to a management company or other person?				X	
4	Did the organization make any significant changes to its governing documents since the prior Form 9	90 was	s filed?	4	X	—
5	Did the organization become aware during the year of a significant diversion of the organization's ass	ets?		5		<u> </u>
6	Did the organization have members or stockholders?			6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap	point o	one or			
	more members of the governing body?			78	1	<u> </u>
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, st	tockho	ders, or	- 1		1
	persons other than the governing body?			71		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ar by the	following:		*****	دُنگنگند ع
а	The governing body?			8		+
b	Each committee with authority to act on behalf of the governing body?			81	X	+
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read	ched a	t the			l
	organization's mailing address? If "Yes." provide the names and addresses in Schedule O			9		<u> </u>
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	venue	Code.)		1	
					Yes	No_
	Did the organization have local chapters, branches, or affiliates?			10	a X	┼
b	If "Yes," did the organization have written policies and procedures governing the activities of such ch	apters	, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10		+ 35
	Has the organization provided a complete copy of this Form 990 to all members of its governing body	y befor	e filing the form			X 修築)
	Describe in Schedule O the process, if any, used by the organization to review this Form 990					3335
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12		+
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12	<u> </u>	+
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	es," de	escnbe		v	ŀ
	in Schedule O how this was done			12		$\vdash$
13	Did the organization have a written whistleblower policy?			13	7-	+-
14	Did the organization have a written document retention and destruction policy?	. 1 16		14 252	38 : 596	× 30%
15	Did the process for determining compensation of the following persons include a review and approva	ii by ind	rependent	12.0		
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			ننذ	a X	
a	The organization's CEO, Executive Director, or top management official			15		+-
b	Other officers or key employees of the organization			15	74 (29/42) D V	1 3883
40-	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	nont	th a	¥ 5	11 TO	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangements of the contribute assets to, or participate in a joint venture or similar arrangements of the contribute assets to, or participate in a joint venture or similar arrangements.	nent w	itii a	شننة ح		X
L	taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	to ito o	articipation	16 16	2 C	- 100000
D	in Yes," did the organization follow a written policy or procedure requiring the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization of evaluation to evaluate the policy of procedure requiring the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization of the organization to evaluate the policy of procedure requiring the organization to evaluate the policy of procedure requiring the organization to evaluate the policy of procedure requiring the organization to evaluate the policy of procedure requiring the organization to evaluate the policy of procedure requiring the organization to evaluate the policy of the procedure requiring the organization to evaluate the policy of the procedure requiring the organization to evaluate the policy of the procedure requiring the organization to evaluate the policy of the procedure requiring the organization to evaluate the procedure requiring the organization to evaluate the procedure requiring the procedure requiring the procedure requiring the organization that the procedure requiring the organization to evaluate the procedure requiring the organization that the procedure requiring the			i.e.s	製 . 愛	
		iizatioii	5	16		L militation
500	exempt status with respect to such arrangements? tion C. Disclosure			1 10	<u> </u>	
	List the states with which a copy of this Form 990 is required to be filed NONE					
17	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T	(Section	on 501(c)(3)s or	ılıı) ayaıla	hle	
18	for public inspection. Indicate how you made these available. Check all that apply.	(Occur	5., 00 HO/O/S OF	,, avana		
	Own website Another's website X Upon request Other (explain	10 Cc1	andula (C)			
10	Describe in Schedule O whether (and if so, how) the organization made its governing documents, cor		,	and fine	ncial	
19	statements available to the public during the tax year	mot of	miterest policy,	, and inta	ioiai	
20	State the name, address, and telephone number of the person who possesses the organization's boo	nke and	records -			
20	PATRICK J. MIORIN - 703-631-6166	ono ail				
	4114 LEGATO ROAD, SUITE 1000, FAIRFAX, VA 22033					
732006	\$ 11-28-17		· .	Fo	rm <b>99</b> 0	(2017)

orm	990	(2017)	

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Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons.

Check this box if neither the organization no (A)	(B)	Jiga T	iliza	(0		ipen	Sale	(D)	(E)	(F)
Name and Title	Average	,,,		Pos	ition	l than c		Reportable	Reportable	Estimated
	hours per	Бох	, unles	ss per	son i	s both	an	compensation	compensation	amount of
	week		cer an	dad	recto	or/trus	(00)	from	from related	other
	(list any hours for	individual trustee or director						the organization	organizations (W-2/1099-MISC)	compensation from the
	related	5 2	stee			Highest compensated employee		(W-2/1099-MISC)	(***2/1033***********************************	organization
	organizations	truste	nstitutional trustee		уве	эфшс		(		and related
	below	vidual	rution	Je:	Key employee	nest ca	Je.			organizations
	line)	힐	Insti	Officer	Key	E m	Former			
(1) JOSEPH SIFER	2.00								,	0
IMMEDIATE PAST CHAIR	2.00	Х					_	0.	0.	0.
(2) LTGEN ROBERT SHEA, USMC (RET.)	37.50	,,		,,				COO CAO	0.	10 626
PRESIDENT/CEO	2.50	Х		X		⊢	_	609,649.	<u>U.</u>	18,636.
(3) SHANNON SULLIVAN	1.00	,,				1		0.	0.	0
DIRECTOR	0.00	Х				⊢		0.		0.
(4) DEETTE GRAY	2.00	x				ł		0.	0.	0.
(5) LT GEN MICHAEL BASLA USAF (RET	1.00	^		_	_		$\vdash$		0.	<u> </u>
(5) LT GEN MICHAEL BASLA, USAF (RET DIRECTOR	0.00	x						0.	0.	0.
(6) LTGEN WILLIAM BENDER, USAF(RET	1.00	^	-	$\vdash$		$\vdash$	┝		0.	<u></u>
DIRECTOR	0.00	x						0.	0.	0.
(7) SONYA CORK	1.00	<u> </u>	-			$\vdash$		0.	<u> </u>	
DIRECTOR	1.00	x						0.	0.	0.
(8) AMY FADIDA	1.00	<u> </u>			$\vdash$	$\vdash$	$\vdash$		0.	
DIRECTOR	0.00	x						0.	0.	0.
(9) BOB FORTNA	1.00	T-				T	<del>                                     </del>			
VICE CHAIR OF THE BOARD	0.00	X						0.	0.	0.
(10) PAMELA FALLS	1.00	-				T				
DIRECTOR	0.00	x						0.	0.	0.
(11) LINDA GOODEN	1.00									
DIRECTOR	1.00	X				l		0.	0.	0.
(12) VADM JAKE JACOBY, USN (RET.)	1.00									
DIRECTOR	0.00	X			<u>.</u>			0.	0.	0.
(13) PETR JIRASEK	1.00									
DIRECTOR	0.00	X						0.	0.	0.
(14) BG DAN KEEFE, USA (RET.)	1.00									
DIRECTOR	0.00	X			<u></u>			0.	0.	0.
(15) LTG SUSAN LAWRENCE, USA (RET.)	1.00	]							_	_
DIRECTOR	0.00	X	L	<u> </u>			<u> </u>	0.	0.	0.
(16) MAJ GEN EARL MATTHEWS, USAF(RE	1.00									_
DIRECTOR	0.00	X	<u> </u>		L	$oxed{igspace}$		0.	0.	0.
(17) MG DENNIS MORAN, USA (RET.)	1.00								_	_
DIRECTOR	0.00	X	l			Ц.	L	0.	0.	0.

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Form 990 (2017)

Part VII   Section A. Officers, Directors, Tru (A)	(B)			(C	<b>)</b>			(D)	(E)	(F)
Name and title	Average hours per week	ьох	not ci , unles cer an	s per	nore son I	than o	an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) PHIL O'REILLY	1.00	1		Ì						_
DIRECTOR	0.00	X						0.	0.	0.
(19) EMILY RAUSCH	1.00									
DIRECTOR	0.00	X						0.	0.	0
(20) DR. WILLIAM LAPLANTE	1.00							_		
DIRECTOR	0.00	X				_	L	0.	0.	0
(21) RICK ROSENBURG	1.00								_	
DIRECTOR	0.00	X	_					0.	0.	0
(22) DR. ROB SMITH	1.00									
DIRECTOR	0.00	X					L	0.	0.	0
(23) ERICH SANCHACK	1.00									_
DIRECTOR	0.00	Х	_	_	_	_	_	0.	0.	0
(24) DAVID WENNERGREN	1.00								_	•
DIRECTOR		X				_	L.	0.	0.	0
(25) ALPHONSE WHITMORE	1.00								•	
DIRECTOR	0.00	X						0.	0.	0 .
(26) THE HONORABLE DUANE ANDREWS	1.00									_
DIRECTOR	0.00	Х		_		L		0.	0.	10 626
1b Sub-total								609,649.		18,636
c Total from continuation sheets to Part	/II, Section A						<b>•</b>	1,444,927.	50,646.	134,105 152,741
d Total (add lines 1b and 1c)							<b>_</b>	2,054,576.	50,646.	154,/41
2 Total number of individuals (including but	not limited to th	ose	liste	d ab	ove	) wh	o re	ceived more than \$100,	UUU of reportable	15
compensation from the organization	-									Yes No

compensation from the organization

Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on

- line 1a? If "Yes," complete Schedule J for such Individual

  4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such Individual
- 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
J. SPARGO & ASSOCIATES, 11208 WAPLES MILL		4 506 005
ROAD, #112, FAIRFAX, VA 22030	EXHIBIT SALES	1,786,295.
CENTERPLATE, 111 WEST HARBOR DRIVE - SDCC,		
SAN DIEGO, CA 92101	EVENT CATERING	969,603.
U.S. NAVAL INSTITUTE	COSPONSOR OF WEST	
291 WOOD ROAD, ANNAPOLIS, MD 21402	EVENT	584,509.
BREDE-WASHINGTON, INC., 6801 MID CITIES		
AVENUE, BELTSVILLE, MD 20705	EXHIBIT DECOR	490,709.
KELLY & ASSOCIATES INSURANCE GROUP		
P.O. BOX 418926, BOSTON, MA 02241	BENEFITS BROKER	482,633.
2 Total number of independent contractors (including but not limited to those liste	ed above) who received more than	4 %
\$100,000 of compensation from the organization > 17		

SEE PART VII, SECTION A CONTINUATION SHEETS

Form **990** (2017)

4

Part VII Section A. Officers, Directors, Tru (A)	(B)			(C	<b>&gt;</b> )			(D)	(E)	(F)
Name and title	Average			Posi				Reportable	Reportable	Estimated
	hours	(c	heck	all t	hat	app	ly)	compensation	compensation	amount of
	per					_		from	from related	other
	week					Highest compensated employee		the organization	organizations (W-2/1099-MISC)	compensation from the
	(list any hours for	director				lwap		(W-2/1099-MISC)	(44-2/1033-141130)	organization
	related	>	stee			nsate		(17 2) 1000 111100)		and related
	organizations	trusti	al tru		уее	аdш				organizations
	below	Individual trustee	Institutional trustee	Je.	Key employee	iest ca	ja j			
	line)	ğ	Inst	Officer	Key	毫	Former			
(27) VADM HERB BROWNE, USN (RET.)	1.00									-
DIRECTOR	0.00	X						0.	0.	0
(28) ADM JAMES BUSEY IV, USN (RET.)	1.00									
DIRECTOR	0.00_	X						0.	0.	0
(29) PAUL COFONI	1.00									
DIRECTOR		X						0.	0.	0
(30) MILTON COOPER	1.00	[								
DIRECTOR		Х				<u> </u>		0.	0.	0
(31) LT GEN AL EDMONDS, USAF (RET)	1.00									
DIRECTOR		Х						0.	0.	0
(32) FRANCIS GICCA	1.00						1			_
DIRECTOR		Х				L		0.	0.	0
(33) NATALIE GIVANS	1.00							_	_	_
DIRECTOR		X						0.	0.	0
(34) AL GRASSO	1.00	1						_		
DIRECTOR	1.00	X						0.	0.	0
(35) MARY JANE MCKEEVER	1.00									
DIRECTOR	0.00	X	_					0.	0.	0
(36) EUGENE MURPHY	1.00								_	
DIRECTOR	0.00	X		Ш				0.	0.	0
(37) DR. ALVIN NASHMAN	1.00								•	
DIRECTOR		X	_			<u> </u>	<u> </u>	0.	0.	0
(38) DR. RALPH SHRADER	1.00	۱							•	,
DIRECTOR	0.00	X	<u> </u>			<u> </u>		0.	0.	0
(39) GEN JOHN WICKHAM JR, USA (RET)	1.00								•	^
DIRECTOR		X	_		_		⊢	0.	0.	0
(40) JIMMIE ADKINS	1.00							,	•	^
DIRECTOR	0.00	A	H	$\vdash$		_	-	0.	0.	0
(41) CRAIG ABOD	1.00	\ ,,							•	^
DIRECTOR	0.00	^		Н				0.	0.	0
(42) CAREY BANDLER	1.00	Į.,							0	۸ ا
DIRECTOR	0.00	^	H	Н		├		0.	0.	0
(43) BOGDAN BARBULESCU	1.00	<b>₩</b>				l		١	0	۸ ا
DIRECTOR	0.00	<u> </u>	$\vdash$		-	-	$\vdash$	0.	0.	0
(44) TONY BARDO	1.00	·						0.	0.	
DIRECTOR AND PROVED	0.00	^	-	$\vdash \vdash$	$\vdash$	├-	├	U .	U •	0
(45) ASHLEY BECKER	1.00					ĺ		0.	0.	,
DIRECTOR AND DELINING	0.00	1	-	$\vdash\vdash$	$\vdash$	$\vdash$	$\vdash$	0.	0.	0
(46) JILL BRUNING	1.00	Į						0.	0.	
DIRECTOR	0.00	ΙV		لــــا	Ц		<u> </u>	U .	U •	0

	TERNATIO								<u>53-018</u>	<u>0161</u>
Part VII Section A. Officers, Directors, Tru	ustees, Key Er	nplo	yee	s, ar	nd H	ligh	est	Compensated Employe	es (continued)	
(A)	(B)				<b>C)</b>			(D)	(E)	(F)
Name and title	Average	ŀ		Pos				Reportable	Reportable	Estimated
	hours	(c	heck	all	that	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week					Highest compensated employee		the	organizations	compensation from the
	(list any hours for	director				1em		. organization (W-2/1099-MISC)	(W-2/1099-MISC)	organization
	related	9 or	stee			nsate		(***27 1000 101100)		and related
	organizations	truste	al tru:		yee	ышы				organizations
	below	Individual trustee or	Institutional trustee	ا ا	Key employee	est cc	<u></u>			, and the second
	line)	lag-	Insti	Officer	Key	HgH	Богтег			
(47) LYNNE CHAMBERLAIN	1.00									
DIRECTOR	0.00	<u> </u>						0.	0.	0.
(48) DR. ROBERT CHILDS	1.00									
DIRECTOR	0.00	X						0.	0.	0.
(49) KATHLEEN COWLES	1.00									
DIRECTOR	0.00	X						0.	0.	0 .
(50) RADM ROBERT DAY, USCG (RET.)	1.00									
DIRECTOR	0.00	x						0.	0.	0.
(51) BILL DUNAHOO	1.00									
DIRECTOR	0.00	x						0.	0.	0 .
(52) MG BARBARA FAST, USA (RET.)	1.00									
DIRECTOR	0.00	X	<u> </u>					0.	0.	0
(53) JOHN GILLIGAN	1.00									
DIRECTOR	0.00	X	<u> </u>					0.	0.	0 .
(54) THE HONORABLE JOHN GRIMES	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(55) STEVE HARRIS	1.00									
DIRECTOR	0.00	X						0.	0.	0.
(56) COL KEN HARRISON, USA (RET.)	1.00									
DIRECTOR	0.00	X	l					0.	0.	0.
(57) COL DEAN HULLINGS, USAF (RET.)	1.00									
DIRECTOR	0.00	X						0.	0.	0.
(58) VADM RICHARD HUNT, USN (RET	1.00									-
DIRECTOR	0.00	x						0.	0.	0 .
(59) BG WILLIAM JACOBS, USA (RET.)	1.00									
DIRECTOR	0.00	X						0.	0.	0.
(60) ALVIE JOHNSON	1.00									
DIRECTOR	1.00	X						0.	0.	0.
(61) HARRI LARSSON	1.00							•		
DIRECTOR	0.00	x						0.	0.	0 .
(62) LT GEN LUDWIG LEINHOS, DEAUF	1.00									-
DIRECTOR	0.00	x						0.	0.	0 .
(63) CORY LINDO	1.00									
DIRECTOR	0.00	x						0.	0.	0.
(64) RADM DICK MACKE, USN (RET.)	1.00									
DIRECTOR	1.00	x						0.	0.	0.
(65) JEREMY MARTIN	1.00	Γ	T							
DIRECTOR	0.00	x					ŀ	0.	0.	0.
(66) JOHN MEIER	1.00									
DIRECTOR	0.00	x						0.	0.	0.

Part VII Section A. Officers, Directors, Tri	TERNATIC				, A L	liabe		Componented Employe	age (continued)	
(A)  Name and title	(B) Average	IDIC		s, ar (C Posi	>)		<i>-</i> 51 (	(D) Reportable	(E) Reportable	(F) Estimated
	hours per week (list any hours for related	stee or director		all t		Highest compensated employee	ly)	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related
	organizations below line)	Individual tri	Institutional trustee	Officer	Key employee	Highest com	Former			organizations
(67) KAMEKE P. MITCHELL DIRECTOR	0.00	х						0.	0.	0
(68) JEFFREY MURRAY	1.00	^	<del> </del>				_	0.	•	
DIRECTOR	0.00	X						0.	0.	0
(69) MG JENNIFER NAPPER, USA (RET.)	1.00									
DIRECTOR	0.00	Х	<u> </u>					0.	0.	0
(70) DR. PAUL NIELSEN	1.00									
DIRECTOR	0.00	X	<u> </u>					0.	0.	0
(71) STACI REDMON	1.00									_
DIRECTOR	0.00	X	<del> </del>				_	0.	0.	0
(72) JILL SINGER	1.00	v						0.	0.	0
DIRECTOR (73) CHRISTINE SKROPKE	1.00	X	<del> </del>	$\vdash$	$\vdash$	_		0.	0.	U
DIRECTOR	0.00	Х						0.	0.	0
(74) CHARISSE STOKES	1.00	^	<u> </u>					0.	0.	
DIRECTOR	0.00	x						0.	0.	0
(75) KONSTANTIN ZOGRAFOV	1.00	<del>                                     </del>	$\vdash$							
DIRECTOR	0.00	X						0.	0.	0
(76) BG ANDREW TWOMEY, USA (RET.)	1.00									-
DIRECTOR	0.00	x						0.	0.	0
(77) LEENDERT VAN BOCHOVEN	1.00									
DIRECTOR	0.00	x						0.	0.	0
(78) KENT SCHNEIDER	1.00									
DIRECTOR		X	<u> </u>					0.	0.	0
(79) CHRIS MARZILLI	1.00	Į								
DIRECTOR		X						0.	0.	0
(80) MIHOKO MATSUBARA	1.00		ļ							_
DIRECTOR	0.00	X					_	0.	0.	0
(81) WOLFGANG TAUBERT	1.00									_
DIRECTOR	0.00	X	┡	Н			_	0.	0.	0
(82) LEWIS SHEPHERD	1.00	,,								^
DIRECTOR	0.00	X		1				0.	0.	0
(83) LYNN DUGLE	1.00							_	_	^
DIRECTOR	0.00	-	┢					0.	0.	0
(84) TERRY HALVORSEN	0.00	v						0.	0.	0
DIRECTOR (85) GEN DENNIS VIA, USA (RET.)	1.00	┝≏	1	$\vdash$		-		<u> </u>		
DIRECTOR	0.00	Y						0.	0.	0
(86) DANIEL BUSBY	1.00	<u> </u>	$\vdash$	$\vdash$				· ·	<del></del>	
		X	1	ıl	1	1	1	0.	0.	0

Part VII Section A Officers Directors Tru		_				l. er le		Composited Employ	33-010	0101
Section A. Officers, Directors, 110	7	npic	yee			iign	est		· .	(E)
(A)	(B)				C)			(D)	(E) Reportable	(F) Estimated
Name and title	Average hours	6	heck		ition		LΛ	Reportable compensation	compensation	amount of
	per	16	I	\ a	liiat	I	'y/ 	from	from related	other
	week					, a		the	organizations	compensation
	(list any	director				년 원		organization	(W-2/1099-MISC)	from the
	hours for	a	١			sa pa		(W-2/1099-MISC)		organization
	related	ste o	uste			BSS			!	and related
	organizations	Individual trustee	Institutional trustee		Key employee	Highest compensated employee				organizations
	pelow	lwidu	l ii	Officer	yem	hest	Богтег			
	line)	트	Ĕ	₹	\$	至	윤			
(87) CW5 TODD DOHERTY, USA (RET.)	1.00		1							_
DIRECTOR		X					_	0.	0.	0
(88) LTG ROBERT FERRELL, USA (RET.)	1.00									
DIRECTOR	0.00	Х		<u>.</u>				0.	0.	0
(89) DEAN FOX	1.00									
DIRECTOR	0.00	X						0.	0.	0
(90) JULIE GOETZ	1.00									
DIRECTOR	0.00	X						0.	0.	0
(91) DIANA GOWEN	1.00									
DIRECTOR	0.00	Х						0.	0.	0
(92) STEVEN HARRELL	1.00	Π								
DIRECTOR	0.00	x						0.	0.	0
(93) DAVID HART	1.00							"-		
DIRECTOR	0.00	$\mathbf{x}$						0.	0.	0
(94) RICHARD HILL	1.00									
DIRECTOR		$\mathbf{x}$						0.	0.	0
(95) DAVID JUDSON	1.00	Ť								
DIRECTOR	0.00	x						0.	0.	0
(96) ROB MCLAUGHLIN	1.00	<del> </del>	T -							
DIRECTOR	0.00	x						0.	0.	0
(97) DAVE MIHELCIC	1.00	<del> </del>	H	$\vdash$						
DIRECTOR	0.00	x						0.	0.	0
(98) DR. ALLAN MINK, II	1.00									
DIRECTOR	0.00	x						0.	0.	0
(99) KEVIN NAGEL	1.00	<del> </del>	$\vdash$	一	H		-			
DIRECTOR	0.00	x						0.	0.	0
(100) CYNTHIA PACHECO	1.00	-	<del>                                     </del>	$\vdash$	_	-	-	<u> </u>		, and the second
DIRECTOR	0.00	×						0.	0.	0
(101) BILL ROWAN	1.00	1	┢	$\vdash$		$\vdash$		<u> </u>		
DIRECTOR	0.00	v						0.	0.	0
(102) JENIFER SPENCER	1.00	^	╁	$\vdash$		-	$\vdash$	<del>                                     </del>	•	-
	0.00	۱ <sub>۳</sub> ۰			ļ			0.	0.	0
DIRECTOR	1.00	₽	╁	-	$\vdash$	-	$\vdash$	·		0
(103) COL KATHY SWACINA, USA (RET.)	0.00	┧┰						0.	0.	0
DIRECTOR		┝	┢	┢	-	⊢		<del> </del>		
(104) LT GEN (R) ANTONIO TANGORRA	1.00	٠,							1	_
DIRECTOR	0.00	<del> ^</del>	₩	-	-	<u> </u>	├-	0.	0.	0
(105) STEVE WEISS	1.00	1							1	^ ا
DIRECTOR	0.00	X	-	-	$\vdash$	<u> </u>	$\vdash$	0.	0.	0
(106) NANCY TEMPLE	28.00	1		١				110 150	50.646	04 022
VP, HR & SUPPORT/SECRETARY	12.00		<u>L.</u>	X	<u> </u>	<u> </u>	L.,	118,173.	50,646.	24,933
Total to Part VII, Section A, line 1c										

Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee	s, a	nd F	ligh	est	Compensated Employe	ees (continued)	
(A) Name and title	(B) Average hours	(cl		Pos		app	ily)	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(107) PATRICK MIORIN	36.00			٠,				200 707		27 (00
EVP, CFO AND TREASURER (108) RAY CROSS	4.00		-	Х	_		ļ	300,727.	0.	27,698
VP, INTELLIGENCE	0.00					x	i	175,434.	0.	10,455
(109) JIM GRIGGS	37.50					-	-	175,454.	0.	10,433
VP, CIO/CTO	2.50	1				x		189,200.	0.	17,327
(110) TINA JORDAN	40.00			T	$\vdash$	Ť				<u> </u>
VP, MEMBERSHIP	0.00	ĺ				x		164,862.	0.	24,681
(111) MIKE WARLICK	40.00									·
VP, DEFENSE OPERATION	0.00					Х		201,208.	0.	12,465
(112) JOHN WOOD	40.00									
EXECUTIVE VICE PRESIDENT	0.00	<u> </u>	<u> </u>		_	X		295,323.	0.	16,546
	•	<u> </u>	<u> </u>	_			<u> </u>			
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	I						11	•		<u> </u>
otal to Part VII, Section A, line 1c								1,444,927.	50,646.	124 105

AFCEA INTERNATIONAL 53-0180161 Page 9 Form 990 (2017) Part<sub>®</sub>VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (D) Revenue excluded from tax under sections 512 - 514 (C) Unrelated Related or Total revenue exempt function business revenue revenue 1 a Federated campaigns 1a 1b **b** Membership dues c Fundraising events 1c 1d d Related organizations e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 1f g Noncash contributions included in lines 1a-1f \$ Total. Add lines 1a-1f Business Code 2 a EVENTS 900099 13,219,875, 13,219,875 Service 2,356,701 MEMBER DUES 900099 2,356,701 Program Se Revenur ADVERTISING 541800 985,759. 985,759 d PUBLICATIONS 13,286, 900099 13,286. All other program service revenue 16,575,621. Total. Add lines 2a-2f Investment income (including dividends, interest, and 399,878 other similar amounts) Income from investment of tax-exempt bond proceeds Royalties (i) Real (II) Personal 6 a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) (i) Securities (iı) Other 7 a Gross amount from sales of 5,998,772. assets other than inventory b Less cost or other basis 5,814,458. and sales expenses 184,314. c Gain or (loss) 184 314 d Net gain or (loss) 8 a Gross income from fundraising events (not Revenue including \$ 4 contributions reported on line 1c) See Part IV, line 18 Other b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances

b d All other revenue 403,509. e Total. Add lines 11a-11d 17,563,322 584,192. 15,993,371 Total revenue. See instructions

Business Code

403,509

403,509

Form 990 (2017)

b Less cost of goods sold

11 a MISCELLANEOUS REVENUE

c Net income or (loss) from sales of inventory

Miscellaneous Revenue

900099

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (A) Total expenses (B) (D) Do not include amounts reported on lines 6b, Program service Fundraising Management and 7b, 8b, 9b, and 10b of Part VIII ĕxpenses general expenses expenses Grants and other assistance to domestic organizations 102,950. and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic individuals See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, 1,127,803. trustees, and key employees 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 4,568,516. 7 Other salaries and wages Pension plan accruals and contributions (include 227,057. section 401(k) and 403(b) employer contributions) 284,637. Other employee benefits 358,513. 10 Payroll taxes Fees for services (non-employees) a Management 31,960. Legal 50,717. Accounting Lobbying 区域心脉激光系统 Professional fundraising services. See Part IV, line 17 Investment management fees Other (If line 11g amount exceeds 10% of line 25, 404,220 column (A) amount, list line 11g expenses on Sch O.) 421,182. Advertising and promotion 12 695,471. Office expenses 13 44,992. 14 Information technology Royalties 15 502,443. 16 Occupancy 333,972. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 7,834,476. Conferences, conventions, and meetings 19 27,520. 20 21 Payments to affiliates 83,506. Depreciation, depletion, and amortization 22 68,922. 23 Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) PUBLICATIONS EXPENSE 252,490. TAXES 49,881. C e All other expenses 17,471,228 Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Pa	tΧ	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year	ر	(B) End of year
	1	Cash - non-interest-bearing	253,506.	1	280,184.
	2	Savings and temporary cash investments	2,019,844.	2	1,537,130.
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	817,506.	4	878,187.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under		<b>\$ 2</b>	
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing		<b>多级</b>	
		employers and sponsoring organizations of section 501(c)(9) voluntary	25.46 M 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		4.00
2		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		7	
ĕ	8	Inventories for sale or use	13,991.	8	8,116.
	9	Prepaid expenses and deferred charges	376,774.	9	411,055.
	10a				
		basis Complete Part VI of Schedule D 10a 2,277,706.		22	177 400
	b	Less accumulated depreciation 10b 2,100,278.	257,169.	10c	177,428
	11	Investments - publicly traded securities	7,848,400.	11	8,657,834.
	12	Investments - other securities See Part IV, line 11		12	
	13	Investments · program-related See Part IV, line 11		13	
	14	Intangible assets	3,506,560.	14	3,372,579
	15	Other assets See Part IV, line 11	15,093,750.	15	15,322,513
	16	Total assets. Add lines 1 through 15 (must equal line 34)	2,694,231.	16 17	2,902,490
	17	Accounts payable and accrued expenses	2,054,251.	18	2,302,430
	18	Grants payable Deferred revenue	6,731,128.	19	6,690,395
	19 20	Tax-exempt bond liabilities	0//31/1201	20	0,030,030
	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
	22	Loans and other payables to current and former officers, directors, trustees,		1970	CONTRACTOR OF THE STATE OF THE
ties		key employees, highest compensated employees, and disqualified persons			
Liabilities		Complete Part II of Schedule L		22	The state of the s
Ξ.	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			,
		parties, and other liabilities not included on lines 17-24) Complete Part X of			
		Schedule D	103,439.	25	105,372.
	26	Total liabilities. Add lines 17 through 25	9,528,798.	26	9,698,257
	<b> </b> .	Organizations that follow SFAS 117 (ASC 958), check here   X and			
S		complete lines 27 through 29, and lines 33 and 34.			- 604 056
Š	27	Unrestricted net assets	5,564,952.	27	5,624,256
ala ala	28	Temporarily restricted net assets		28	
힏	29	Permanently restricted net assets	246.50.77.T.418.617.75-77.4.8.00t.1840.20	29	Color
Ē		Organizations that do not follow SFAS 117 (ASC 958), check here			
٥		and complete lines 30 through 34.		(PE)	
ets	30	Capital stock or trust principal, or current funds		30	
Ass	31	Paid-in or capital surplus, or land, building, or equipment fund		31	<del></del>
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds	E E C 4 O E O	32	E 624 2E6
Z	33	Total net assets or fund balances	5,564,952.	33	5,624,256. 15,322,513.
	34	Total liabilities and net assets/fund balances	15,093,750.	34	Form 990 (2017

Form **990** (2017)

Form	990 (2017) AFCEA INTERNATIONAL	53-	0180161	Page 12
₹Pa	rt·XI Reconciliation of Net Assets			
	Check if Schedule O contains a response or note to any line in this Part XI			X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	17,563	
2	Total expenses (must equal Part IX, column (A), line 25)	2	17,471	
3	Revenue less expenses Subtract line 2 from line 1	3		,094.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		,952.
5	Net unrealized gains (losses) on investments	5	<u> </u>	423.>
6	Donated services and use of facilities	6		<u> </u>
7	Investment expenses	7		
8	Prior period adjustments	8		
9	Other changes in net assets or fund balances (explain in Schedule O)	9	<6,	367.>
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,			
	column (B))	10	5,624	<u>,256.</u>
Pa	TEXII Financial Statements and Reporting			
	Check if Schedule O contains a response or note to any line in this Part XII			X
1	Accounting method used to prepare the Form 990 Cash X Accrual Other			Yes No
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a		
	separate basis, consolidated basis, or both			
	Separate basis Consolidated basis Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?		2b	X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis, 1		
•	consolidated basis, or both			
	Separate basis X Consolidated basis Both consolidated and separate basis			養 屬。
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,	ة المُحَسِّمُ ا	أنت التقالية
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	dule O.		
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audı	t <u>  🚉 🐴  </u>	النعث مغت
	Act and OMB Circular A-133?		3a	X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	ed audi	:	
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	
			Form 9	990 (2017)

#### **SCHEDULE C**

(Form 990 or 990-EZ)

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

➤ Complete if the organization is described below. ➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

• Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

<ul> <li>Section 501(c)(4), (5), or (6) organiza</li> </ul>	tions Complete Part III			
lame of organization			Emp	loyer identification number
AFCEA I	NTERNATIONAL			53-0180161
Part I-A Complete if the org	ganization is exempt und	er section 501(c)	or is a section 527 or	ganization.
<ol> <li>Provide a description of the organiz</li> <li>Political campaign activity expendir</li> <li>Volunteer hours for political campa</li> </ol>	tures	al campaign activities	ın Part IV ▶ 9	S
Part I-B   Complete if the org	ganization is exempt und	er section 501(c)	(3).	
1 Enter the amount of any excise tax	•			\$
2 Enter the amount of any excise tax				
3 If the organization incurred a section				Yes No
4a Was a correction made?	,	•		Yes No
b If "Yes," describe in Part IV				
Part I-C Complete if the org	ganization is exempt und	er section 501(c),	except section 501(	:)(3).
1 Enter the amount directly expende	d by the filing organization for sec	ction 527 exempt func	tion activities	S
2 Enter the amount of the filing organ	nization's funds contributed to ot	ner organizations for s	ection 527	
exempt function activities			▶ 9	
3 Total exempt function expenditures	s. Add lines 1 and 2 Enter here a	nd on Form 1120-POL	-i	
line 17b			▶ 9	Ves No
4 Did the filing organization file Form	1120-POL for this year?			Yes No
5 Enter the names, addresses and er	nployer identification number (Ell	N) of all section 527 po	olitical organizations to whic	h the filing organization
made payments. For each organiza				
contributions received that were pr				e segregated fund or a
political action committee (PAC) If	additional space is needed, prov	ide information in Part	: IV	
(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
or Paperwork Reduction Act Notice,	see the Instructions for Form 9	90 or 990-EZ.	Schedule (	(Form 990 or 990-EZ) 2017

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Schedule C (Form 990 or 990-EZ) 2017 Rant II:A: Complete if the org	AFCEA INTERI	NATIONAL  npt under section	501(c)(3) and file	53-0 d Form 5768 (ele	180161 Page 2 ction under		
section 501(h)).	,		( - /( - /	•			
A Check   If the filing organization	ation belongs to an affil	ated group (and list in	Part IV each affiliated	group member's name	, address, EIN,		
expenses, and sha	re of excess lobbying e	expenditures)					
B Check 🕨 🔛 if the filing organiza	ation checked box A an	d "limited control" pro	visions apply	<del>_</del>	,- <del></del> -		
	its on Lobbying Exper ditures" means amou			(a) Filing organization's totals	(b) Affiliated group totals		
1a Total lobbying expenditures to infli	uence public opinion (c	vraes roots Johnwan					
b Total lobbying expenditures to infli	•						
, , ,	c Total lobbying expenditures (add lines 1a and 1b)						
d Other exempt purpose expenditure							
e Total exempt purpose expenditure							
	f Lobbying nontaxable amount. Enter the amount from the following table in both columns						
If the amount on line 1e, column (a) of		bying nontaxable am		TO SERVICE SE			
Not over \$500,000		he amount on line 1e					
Over \$500,000 but not over \$1,000		0 plus 15% of the exce	ess over \$500,000.				
Over \$1,000,000 but not over \$1,5		0 plus 10% of the exce					
Over \$1,500,000 but not over \$17		0 plus 5% of the exces					
Over \$17,000,000	\$1,000,0		1 1 -				
				11.0			
g Grassroots nontaxable amount (er	nter 25% of line 1f)						
	h Subtract line 1g from line 1a If zero or less, enter -0-						
i Subtract line 1f from line 1c If zero							
J If there is an amount other than ze	ro on either line 1h or l	ine 1i, did the organiza	ition file Form 4720				
reporting section 4911 tax for this	year?				Yes No		
(Some organizations t	hat made a section 50	eraging Period Under 01(h) election do not h ate instructions for lin	nave to complete all o	of the five columns be	low.		
	Lobbying Exper	nditures During 4-Yea	r Averaging Period				
Calendar year (or fiscal year beginning in)	(a) 2014	( <b>b</b> ) 2015	(c) 2016	(d) 2017	(e) Total		
2a Lobbying nontaxable amount	Paradoves of Francis Veryotes	##	3 5 KP0007555 PT M 1946 15.5500	P. Th. B.B. Whitehall and the B. Mark			
b Lobbying ceiling amount							
(150% of line 2a, column(e))	ASSESSMENT STREET INTEREST TASSESS.	SA BROWN LANDS AND AND	8 25000 1800 40 F 10 10	CONTRACT PRESCRIPTIONS			
. Total labburar augus ditures			•				
c Total lobbying expenditures							
d Grassroots nontaxable amount				,			
e Grassroots ceiling amount	WAS SECTION OF THE SE						
(150% of line 2d, column (e))							
f Grassroots lobbying expenditures	<u> </u>						
				Schedule C (Form	990 or 990-EZ) 2017		

Schedule C (Form 990 or 990 EZ) 2017 AFCEA INTERNATIONAL 53-0180161 Page 3

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

local legislation, including or referendum, through the Volunteers?  b Paid staff or managements? d Mailings to members, leging to members, leging to members, leging the Publications, or published for Grants to other organization of the Add lines of through the Add lines of the Add lines of through through the Add lines of through the Add lines of through through the Add lines of through through through the Add lines of through th	t (include compensation in expenses reported on lines 1c through islators, or the public? d or broadcast statements? ions for lobbying purposes? ators, their staffs, government officials, or a legislative body? seminars, conventions, speeches, lectures, or any similar means? In 11 cause the organization to be not described in section 501(c)(3)? It of any tax incurred under section 4912 It of any tax incurred by organization managers under section 4912 Incurred a section 4912 tax, did it file Form 4720 for this year? Ithe organization is exempt under section 501(c)(4)	1))?	No		ount
local legislation, including or referendum, through the Volunteers?  b Paid staff or managements of Media advertisements?  d Mailings to members, lege Publications, or published Grants to other organization of Mailings, demonstrations, in Other activities?  j Total. Add lines 1c through It "Yes," enter the amount of If the filing organization of It were substantially all (90).  1 Were substantially all (90).  2 Did the organization agreements of Its organization agreements of Its organization agreements.	any attempt to influence public opinion on a legislative matter the use of at (include compensation in expenses reported on lines 1c through islators, or the public? It or broadcast statements? It is is included in section for lobbying purposes? It is it is included in section staffs, government officials, or a legislative body? It is is included in section seminars, conventions, speeches, lectures, or any similar means? It is included in section section section section 4912 and it is included in section 4912 and it is included a section sectio	1))?			
local legislation, including or referendum, through the Volunteers?  b Paid staff or managements? d Mailings to members, lege Publications, or published Grants to other organization by Total. Add lines 1c through the Add lines 1c through through the Add lines 1c through the Add lines 1c through through the Add lines 1c through through the Add lines 1c through through through the Add lines 1c through th	any attempt to influence public opinion on a legislative matter the use of at (include compensation in expenses reported on lines 1c through islators, or the public? It or broadcast statements? It is is included in section for lobbying purposes? It is it is included in section staffs, government officials, or a legislative body? It is is included in section seminars, conventions, speeches, lectures, or any similar means? It is included in section section section section 4912 and it is included in section 4912 and it is included a section sectio	1))?			
or referendum, through to a Volunteers? b Paid staff or management of Media advertisements? d Mailings to members, leg e Publications, or publisher of Grants to other organization of Paid and the activities? j Total. Add lines 1c through the activities in line of the activities in line of the filling organization of the filling organization of the filling organization of the organization and the organization and the organization agricultifies.  1 Were substantially all (90) 2 Did the organization agricultifies.	t (include compensation in expenses reported on lines 1c through islators, or the public? d or broadcast statements? ions for lobbying purposes? ators, their staffs, government officials, or a legislative body? seminars, conventions, speeches, lectures, or any similar means? In the organization to be not described in section 501(c)(3)? It of any tax incurred under section 4912 It of any tax incurred by organization managers under section 4912 It of any tax incurred by organization managers under section 4912 It organization is exempt under section 501(c)(4)	1))?			
b Paid staff or management c Media advertisements? d Mailings to members, leg e Publications, or publisher f Grants to other organization by Direct contact with legistic health activities? j Total. Add lines 1c through 1 the activities in line 1 b if "Yes," enter the amound if the filing organization in Part*III=A* Complete if 501(c)(6).  1 Were substantially all (90 2 Did the organization agree)  2 Did the organization agree.	islators, or the public? If or broadcast statements? It or broadcast statements? It or staffs, government officials, or a legislative body? It or staffs, government officials, or any similar means? If h 1: It cause the organization to be not described in section 501(c)(3)? It of any tax incurred under section 4912 It of any tax incurred by organization managers under section 4912 Incurred a section 4912 tax, did it file Form 4720 for this year? It organization is exempt under section 501(c)(4)	2			7
c Media advertisements? d Mailings to members, leg e Publications, or publishe f Grants to other organiza g Direct contact with legis h Rallies, demonstrations, i Other activities? j Total. Add lines 1c throu 2a Did the activities in line 1 b if "Yes," enter the amoun c if "Yes," enter the amoun d if the filing organization in Part*III=A Complete if 501(c)(6).  1 Were substantially all (90 2 Did the organization mail 3 Did the organization agre Part*III=B Complete if	islators, or the public? If or broadcast statements? It or broadcast statements? It or staffs, government officials, or a legislative body? It or staffs, government officials, or any similar means? If h 1: It cause the organization to be not described in section 501(c)(3)? It of any tax incurred under section 4912 It of any tax incurred by organization managers under section 4912 Incurred a section 4912 tax, did it file Form 4720 for this year? It organization is exempt under section 501(c)(4)	2			
d Mailings to members, leg e Publications, or publishe f Grants to other organiza g Direct contact with legis h Rallies, demonstrations, i Other activities? j Total. Add lines 1c throu 2a Did the activities in line 1 b if "Yes," enter the amoun c if "Yes," enter the amoun d if the filling organization in Part*III=A Complete if 501(c)(6).  1 Were substantially all (90 2 Did the organization agrication agr	d or broadcast statements?  ions for lobbying purposes?  ators, their staffs, government officials, or a legislative body?  seminars, conventions, speeches, lectures, or any similar means?  ish 1:  cause the organization to be not described in section 501(c)(3)?  It of any tax incurred under section 4912  It of any tax incurred by organization managers under section 4912  Incurred a section 4912 tax, did it file Form 4720 for this year?  Ithe organization is exempt under section 501(c)(4)	2			
e Publications, or publisher f Grants to other organiza g Direct contact with legisl h Rallies, demonstrations, i Other activities? j Total. Add lines 1c throu 2a Did the activities in line 1 b if "Yes," enter the amoun c if "Yes," enter the amoun d if the filing organization in Part: III=A Complete if 501(c)(6).  1 Were substantially all (90 2 Did the organization mai 3 Did the organization agre Part: III=B Complete if	d or broadcast statements?  ions for lobbying purposes?  ators, their staffs, government officials, or a legislative body?  seminars, conventions, speeches, lectures, or any similar means?  ish 1:  cause the organization to be not described in section 501(c)(3)?  It of any tax incurred under section 4912  It of any tax incurred by organization managers under section 4912  Incurred a section 4912 tax, did it file Form 4720 for this year?  Ithe organization is exempt under section 501(c)(4)	2			
f Grants to other organiza g Direct contact with legis h Rallies, demonstrations, i Other activities? j Total. Add lines 1c throu 2a Did the activities in line 1 b if "Yes," enter the amoun c if "Yes," enter the amoun d if the filing organization Part: III=A Complete if 501(c)(6).  1 Were substantially all (90 2 Did the organization agricultifies Complete if	tors, their staffs, government officials, or a legislative body? seminars, conventions, speeches, lectures, or any similar means?  In 11 cause the organization to be not described in section 501(c)(3)? It of any tax incurred under section 4912 It of any tax incurred by organization managers under section 4912 Incurred a section 4912 tax, did it file Form 4720 for this year?  Ithe organization is exempt under section 501(c)(4)	2			
p Direct contact with legis h Rallies, demonstrations, i Other activities? j Total. Add lines 1c throu 2a Did the activities in line 1 b If "Yes," enter the amoun c If "Yes," enter the amoun d If the filing organization in Part*III=A* Complete if 501(c)(6).  1 Were substantially all (90 2 Did the organization mail 3 Did the organization agre Part*III=B* Complete if	ators, their staffs, government officials, or a legislative body? seminars, conventions, speeches, lectures, or any similar means?  In 11 cause the organization to be not described in section 501(c)(3)? It of any tax incurred under section 4912 It of any tax incurred by organization managers under section 4912 Incurred a section 4912 tax, did it file Form 4720 for this year?  Ithe organization is exempt under section 501(c)(4)	2			
h Rallies, demonstrations, i Other activities? j Total. Add lines 1c throu 2a Did the activities in line 1 b If "Yes," enter the amout c If "Yes," enter the amout d If the filing organization in Part*III=A* Complete if 501(c)(6).  1 Were substantially all (90 2 Did the organization agre Did the organization agre Part*III=B* Complete if	seminars, conventions, speeches, lectures, or any similar means?  In 11  cause the organization to be not described in section 501(c)(3)?  It of any tax incurred under section 4912  It of any tax incurred by organization managers under section 4912  Incurred a section 4912 tax, did it file Form 4720 for this year?  Ithe organization is exempt under section 501(c)(4)	2			
i Other activities? j Total. Add lines 1c throu 2a Did the activities in line 1 b if "Yes," enter the amoun c if "Yes," enter the amoun d if the filing organization in Part*III*A* Complete if 501(c)(6).  1 Were substantially all (90 2 Did the organization agre Did the organization agre Part*III*B* Complete if	cause the organization to be not described in section 501(c)(3)? It of any tax incurred under section 4912 It of any tax incurred by organization managers under section 4912 It of any tax incurred by organization managers under section 4912 Itax, did it file Form 4720 for this year? It organization is exempt under section 501(c)(4)	2			
j Total. Add lines 1c throu 2a Did the activities in line 1 b if "Yes," enter the amount of if "Yes," enter the amount of if the filing organization in Part (III A) Complete if 501(c)(6).  1 Were substantially all (90) 2 Did the organization agrey art: III AB Complete if	cause the organization to be not described in section 501(c)(3)? t of any tax incurred under section 4912 t of any tax incurred by organization managers under section 4912 tourred a section 4912 tax, did it file Form 4720 for this year? the organization is exempt under section 501(c)(4)	2		Mind of the state	
Did the activities in line 1 b If "Yes," enter the amount of If "Yes," enter the amount of If the filing organization in Part III A Complete if 501(c)(6).  1 Were substantially all (90) 2 Did the organization mail of the organization agree part III B Complete if	cause the organization to be not described in section 501(c)(3)? t of any tax incurred under section 4912 t of any tax incurred by organization managers under section 4912 tourred a section 4912 tax, did it file Form 4720 for this year? the organization is exempt under section 501(c)(4)	2			
b if "Yes," enter the amound if "Yes," enter the amound if the filing organization.  Part: III A Complete if 501(c)(6).  Were substantially all (90) Did the organization maid Did the organization agree.	t of any tax incurred under section 4912 t of any tax incurred by organization managers under section 4912 tcurred a section 4912 tax, did it file Form 4720 for this year? the organization is exempt under section 501(c)(4)		i), or sec		
c if "Yes," enter the amound if the filing organization in Part (III A) Complete if 501(c)(6).  1 Were substantially all (90) 2 Did the organization agriculture if Complete if Complete if Complete if	t of any tax incurred by organization managers under section 4912 fourred a section 4912 tax, did it file Form 4720 for this year?  the organization is exempt under section 501(c)(4)		5), or sec		
d if the filing organization in Part (III A) Complete if 501(c)(6).  1 Were substantially all (90) 2 Did the organization mail 3 Did the organization agree Part (III A) Complete if	curred a section 4912 tax, did it file Form 4720 for this year? the organization is exempt under section 501(c)(4)		i), or sec	11000	
Part:III=A* Complete if 501(c)(6).  1 Were substantially all (90 2 Did the organization mail 3 Did the organization agree) Part:III=B* Complete if	the organization is exempt under section 501(c)(4)	, section 501(c)(5	i), or sec		a Notion to it
501(c)(6).  1 Were substantially all (90 2 Did the organization mal 3 Did the organization agre Part: III; B  Complete if		, section 501(c)(c	), or sec		. A. A.
1 Were substantially all (90 2 Did the organization mal 3 Did the organization agre Part: III; B   Complete if				ction	
2 Did the organization mal 3 Did the organization agre Part: III: B Complete if				Vaa	T No
2 Did the organization mal 3 Did the organization agri Part: III-B Complete if				Yes	No -
3 Did the organization agre Pärt: III: B' Complete if	% or more) dues received nondeductible by members?		1	7	X
Pärt:III-B Complete if	e only in-house lobbying expenditures of \$2,000 or less?		2	Х	х
<u>raitilli-B</u> Complete ii	e to carry over lobbying and political campaign activity expenditur the organization is exempt under section 501(c)(4)	es from the prior year	3 Or sec	tion.	<u> </u>
501(ດ)(ຣັ) ລກ	if either (a) BOTH Part III-A, lines 1 and 2, are ans	wered "No " OR	/h) Part	III-A lin	e 3 is
answered "		swered ito, or	(6) 1 411	, , , , , , ,	0 0, 10
	similar amounts from members		1	<u> </u>	
*	tible lobbying and political expenditures (do not include amount:	s of political	\$77.58Y		
• •	section 527(f) tax was paid).	о от рошина.			
a Current year	5001.01.021(1) tax 1140 paraji		2a	1	
b Carryover from last year			2b		
c Total			2c		
=	ed in section 6033(e)(1)(A) notices of nondeductible section 162(e)	) dues	3		
	he amount on line 2c exceeds the amount on line 3, what portion		1920		
	ee to carryover to the reasonable estimate of nondeductible lobby			:	
expenditure next year?	•		4		
•	ng and political expenditures (see instructions)		5		
rovide the descriptions requi	ed for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affilia	ited group list), Part II-	A, lines 1 a	nd 2 (see	
nstructions), and Part II-B, line	Also, complete this part for any additional information				
Provide the descriptions requi		ted group list), Part II-		nd 2 (see	

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Open to Public Inspection

Name of the organization

A DODA THIMDDNIAMTONIAT

Employer identification number 53-0180161

Par	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds o	or Accounts Complete if the						
Fai			Accounts. Complete if the						
	organization answered "Yes" on Form 990, Part IV, lin		(b) Funds and other accounts						
		(a) Donor advised funds	(b) Funds and other accounts						
1	Total number at end of year	<u> </u>							
2	Aggregate value of contributions to (during year)								
3	Aggregate value of grants from (during year)								
4	Aggregate value at end of year								
5	Did the organization inform all donors and donor advisors in	<del>-</del>							
	are the organization's property, subject to the organization's	exclusive legal control?	L Yes L No						
6	Did the organization inform all grantees, donors, and donor a								
	for charitable purposes and not for the benefit of the donor of	r donor advisor, or for any other purpose co	onferring						
	impermissible private benefit?		Yes No						
Par	t II Conservation Easements. Complete if the or	ganization answered "Yes" on Form 990, Pa	art IV, line 7						
1	Purpose(s) of conservation easements held by the organization	on (check all that apply)							
	Preservation of land for public use (e.g., recreation or e	education) Preservation of a histo-	rically important land area						
	Protection of natural habitat	Preservation of a certif	ied historic structure						
	Preservation of open space								
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form of	a conservation easement on the last						
	day of the tax year.		Held at the End of the Tax Year						
а	Total number of conservation easements	2a							
b									
С	No. 1 (a) A (b) A (c) A								
	Number of conservation easements included in (c) acquired a								
	listed in the National Register		2d						
3									
_	year▶	, , ,							
4	Number of states where property subject to conservation eas	sement is located							
5	Does the organization have a written policy regarding the per								
_	violations, and enforcement of the conservation easements in		Yes No						
6	Staff and volunteer hours devoted to monitoring, inspecting,		rvation easements during the year						
	<b>&gt;</b>	•							
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conservation	on easements during the year						
	<b>▶</b> \$								
8	Does each conservation easement reported on line 2(d) above	re satisfy the requirements of section 170(h)	(4)(B)(ı)						
	and section 170(h)(4)(B)(ii)?		Yes No						
9	In Part XIII, describe how the organization reports conservati	on easements in its revenue and expense s	tatement, and balance sheet, and						
	include, if applicable, the text of the footnote to the organiza	tion's financial statements that describes th	e organization's accounting for						
	conservation easements								
Par	t III Organizations Maintaining Collections of	f Art, Historical Treasures, or Oth	er Similar Assets.						
•	Complete if the organization answered "Yes" on Form	990, Part IV, line 8							
1a	If the organization elected, as permitted under SFAS 116 (AS	GC 958), not to report in its revenue stateme	ent and balance sheet works of art,						
	historical treasures, or other similar assets held for public ext								
	the text of the footnote to its financial statements that descri								
ь	If the organization elected, as permitted under SFAS 116 (AS		and balance sheet works of art, historical						
_	treasures, or other similar assets held for public exhibition, e								
	relating to these items	,							
	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$						
	(ii) Assets included in Form 990, Part X		s						
2	If the organization received or held works of art, historical tre	asures, or other similar assets for financial of							
2	the following amounts required to be reported under SFAS 1		guiri pi o riuo						
_	·	TO VICE SOOJ TEIRLING TO THESE REITIS	<b>&gt;</b> \$						
a			<b>\$</b>						
<u>D</u>	Assets included in Form 990, Part X	- 6 5 000	Schedule D (Form 990) 2017						

732051 10-09-17

Sche	20,0 2 (10,111,1000)	NTERNATION							80161	Page 2
Par	t III   Organizations Maintaining C	ollections of Ar	t, Hist	orical Tre	asures, o	r Other	Simila	r Assets	(continu	ed)
3	Using the organization's acquisition, accessi	on, and other record	s, check	any of the f	following that	t are a sigr	nificant u	ise of its c	ollection it	ems
	(check all that apply)									
а	Public exhibition	c	ı 🔲	Loan or exc	hange progra	ams				
b	Scholarly research	6	, 🔲	Other						
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explain	n how th	ey further th	ie organizatio	on's exemp	ot purpo	se in Part	XIII	
5	During the year, did the organization solicit of	r receive donations	of art, his	storical treas	sures, or othe	er sımılar a	ssets		_	_
	to be sold to raise funds rather than to be ma								Yes	No
Par			ete if the	e organizatio	n answered	"Yes" on F	orm 990	), Part IV,	line 9, or	
	reported an amount on Form 990, Pa	rt X, line 21.								
1a	Is the organization an agent, trustee, custodi	an or other intermed	liary for o	contributions	s or other as:	sets not in	cluded	_	7	
	on Form 990, Part X?							<u> </u>	_ Yes	No
þ	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing t	able						
									Amount	
C	Beginning balance						1c			
	Additions during the year						1d			
_	Distributions during the year						1e			
f	Ending balance		04 (				<u>1f</u>		٦ ,,, ,	
	Did the organization include an amount on F		-				<i>y                                    </i>	_	_ Yes	⊢ No
Par	If "Yes," explain the arrangement in Part XIII  t V Endowment Funds. Complete						<u> </u>			<u></u>
	E T Lindownione i dilidor Complete	(a) Current year		Prior year	(c) Two yea			years back	(e) Four y	oare hack
4.	Paginning of year halance	(a) Current year	(6) 6	Tior year	(C) IWO yea	15 Dack	u) illiee	years back	(e) roury	sai S Dack
1a	Beginning of year balance Contributions									
b	Net investment earnings, gains, and losses					<del></del>				
4	Grants or scholarships									
u	Other expenditures for facilities									
•	and programs									
f	Administrative expenses		<u> </u>							
g	End of year balance									
2	Provide the estimated percentage of the curr	ent year end balanc	e (line 1d	z. column (a)	) held as		·		ı	
-	Board designated or quasi-endowment	<b>,</b>	%	y, \-,	,					
b	Permanent endowment ▶	%	_							
С	Temporarily restricted endowment	<del></del>								
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%								
3a	Are there endowment funds not in the posse		ation tha	t are held ar	nd administer	red for the	organiza	ation	_	
	by								Y	es No
	(i) unrelated organizations								3a(ı)	
	(ii) related organizations								3a(II)	
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as requir	ed on S	chedule R?					3b	
4	Describe in Part XIII the intended uses of the		wment f	unds						
Par	t VI Land, Buildings, and Equipm									
	Complete if the organization answere	d "Yes" on Form 990	), Part IV	1		, Part X, III	ne 10			<del></del>
	Description of property	(a) Cost or o			or other		cumulate		(d) Book	/alue
		basis (investr	nent)	basis	(other)	depi	reciation			
	Land									
	Buildings			21	C 217		16 2	17		
	Leasehold improvements				6,317.		16,3		177	420
	Equipment			<u>∠,∪6</u>	1,389.	1,8	83,9	01.	1 / <u>/</u>	<u>,428.</u>
	Other			L				+_	177	420
Total	. Add lines 1a through 1e. (Column (d) must e	gual Form 990. Part	X. colun	nn (B), line 11	0c.)				<u> </u>	<u>,428.</u>

Schedule D (Form 990) 2017

1. (a) Description of liability	(b) Book value	
(1) Federal income taxes		
(2) DEFERRED COMP (457B) LIABILITY	78,669	lacksquare
(3) SECURITY DEPOSITS	26,703	$oldsymbol{\cdot}$
(4)		
(5)		
(6)		
(7)		
(8)		ot
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	105,372	• 4.50

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

Schedule D (Form 990) 2017

53-0180161 Page 4 AFCEA INTERNATIONAL Schedule D (Form 990) 2017 PartXI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a 17,530,532. 1 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12 <26.423.> a Net unrealized gains (losses) on investments 2a b Donated services and use of facilities 2b 20 c Recoveries of prior year grants <6.367.> 2d d Other (Describe in Part XIII) <32,790.> e Add lines 2a through 2d 2e 3 17,563,322 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b 4a 4b b Other (Describe in Part XIII) 4c c Add lines 4a and 4b 17,563 5 Total revenue Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.) Rant XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a 17,471,228. Total expenses and losses per audited financial statements 1 2 Amounts included on line 1 but not on Form 990, Part IX, line 25 2a a Donated services and use of facilities 2b b Prior year adjustments c Other losses 2c 2d d Other (Describe in Part XIII) 2e e Add lines 2a through 2d 17,471 3 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 وكو والإراء ا a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIII.) 4h 4c c Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.) 5 Part XIII Supplemental Information. lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 2, Part XI,

#### PART X, LINE 2:

THE ORGANIZATION BELIEVES IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITION TAKEN AND, AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE CONSOLIDATING AND CONSOLIDATED FINANCIAL STATEMENTS. THE ORGANIZATION RECOGNIZES INTEREST EXPENSE AND PENALTIES ON INCOME TAXES ON UNCERTAIN TAX POSITIONS IN SUPPORT ELEMENTS EXPENSES ON THE CONSOLIDATING AND CONSOLIDATED STATEMENTS OF ACTIVITIES AND CHANGE IN NET ASSETS AND ACCOUNTS PAYABLE AND ACCRUED LIABILITIES IN THE CONSOLIDATING AND CONSOLIDATED STATEMENTS OF FINANCIAL POSITION. THERE IS NO PROVISION IN THESE CONSOLIDATING AND CONSOLIDATED FINANCIAL STATEMENTS FOR PENALTIES AND INTEREST ON INCOME TAXES ON UNCERTAIN TAX POSITIONS FOR THE YEARS ENDED SEPTEMBER 30, 2018 AND 2017. THE ORGANIZATION IS NOT AWARE OF ANY Schedule D (Form 990) 2017 732054 10-09-17

Schedule D (Form 990) 2017 AFCEA INTERNATIONAL	53-0180161 Page 5
Part XIII Supplemental Information (continued)	
ACTIVITIES THAT WOULD JEOPARDIZE ITS TAX-EXEMPT STATUS. FOR	R TAX YEARS
PRIOR TO 2014, THE ORGANIZATION IS NO LONGER SUBJECT TO EX	KAMINATION BY
THE IRS OR THE TAX JURISDICTION OF VIRGINIA.	
PART XI, LINE 2D - OTHER ADJUSTMENTS:	
LOSS ON CONVERSION OF CURRENCY	-6,367.
•	
•	
·	
,	
•	
•	

Schedule D (Form 990) 2017

## SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

## **Statement of Activities Outside the United States**

► Go to www.irs.gov/Form990 for instructions and the latest information.

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

OMB No 1545-0047 Open to Public

Name of the organization

Employer identification number

J					
AFCEA INTERNATIO	ONAL			53-018016	
'Part∛l'∰ General Infor	mation on A	ctivities Out	side the United States. Comple	ete if the organization answered "Y	es" on
Form 990, Part IV					
•	•		ds to substantiate the amount of its gra		Yes No
the grantees' eligibility to	or the grants or a	issistance, and t	the selection criteria used to award the	grants or assistance?	Yes No
2 For grantmakers. Desc	ribe in Part V the	organization's	procedures for monitoring the use of its	grants and other assistance outside	de the
United States					
3 Activities per Region (Th			an be duplicated if additional space is n	T	
(a) Region	(b) Number of offices in the region	employees, agents, and independent contractors	(d) Activities conducted in the region (by type) (such as, fundraising, pro- gram services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
-		in the region			in the region
EUROPE (INCLUDING					
ICELAND & GREENLAND)	1	5	PROGRAM SERVICES	AFCEA EUROPE EVENTS	817,794.
•					
•					
			-		
	,				•
	_				
<u> </u>					
	1	5	MANAGER RECEIVED A PROPERTY		817,794.
3 a Sub-total b Total from continuation	<del></del>	3		The state of the s	017,734.
sheets to Part I	0	0			0.
c Totals (add lines 3a		F			817 794

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2017

AFCEA INTERNATIONAL

Schedule F (Form 990) 2017 AFCEA INTERNATIONAL 53-0180161

[Part | Mark and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000 Part II can be duplicated if additional space is needed

(i) Method of valuation (book, FMV, appraisal, other)				6		
(h) Description of noncash assistance		,				,
(g) Amount of noncash assistance						empt
(f) Manner of cash disbursement						ecognized as tax-ex
(e) Amount of cash grant						foreign country, i
(d) Purpose of grant		-				e recognized as chanties by the foreign country, recognized as tax-exempt
(c) Region		,				s listed above that are re
(b) IRS code section and EIN (if applicable)						recipient organization
1 (a) Name of organization					85 7g	2 Enter total number of recipient organizations listed above that an

by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter. Enter total number of other organizations or entities

က

Schedule F (Form 990) 2017

AFCEA INTERNATIONAL

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16 Part III can be duplicated if additional space is needed

Schedule F (Form 990) 2017

(h) Method of valuation (book, FMV, appraisal, other)					Schedule F (Form 990) 2017
(g) Description of noncash assistance					Schedu
(f) Amount of noncash assistance					
(e) Manner of cash disbursement					
(d) Amount of cash grant					-
(c) Number of recipients					
onional space is needer (b) Region					
(a) Type of grant or assistance					

28

	ile F (Form 990) 2017 AFCEA INTERNATIONAL	23-0180161	Page 4
Part	IV. Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	☐ Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990)	☐ Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	☐ Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	☐ Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If		

Schedule F (Form 990) 2017

Yes X No

"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see

Instructions for Form 5713, don't file with Form 990)

Schedule F	(Form 990) 2017 AFCEA INTERNATIONAL	53-0180161	Page 5
Part <sub>(</sub> V	(Form 990) 2017 AFCEA INTERNATIONAL Supplemental Information		
	Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (account	ting method, amounts of	
	Towns the manner required by tark, mile 2 (monthly go and tarket). But III (a second to go and tarket).	ad and Dort III column (a)	
	investments vs. expenditures per region), Part II, line 1 (accounting method), Part III (accounting method)		
	(estimated number of recipients), as applicable. Also complete this part to provide any additional inform	nation. See instructions	_
			_
		-	
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SCHEDULE I (Form 990) Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States
Complete of the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

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OMB No 1545-0047

► Go to www.irs.gov/Form990 for the latest information.

Vame of the organization ฎ ฅ C ฅ ฎ T Nm	ARCEA TNTERNATIONAL.						Employer identification number 53-0180161
Part 100 General Information on Grants and Assistance	nd Assistance						
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	o substantiate the	amount of the grants of	or assistance, the o	grantees' eligibility (	for the grants or assis	tance, and the selection	
	tance?		;				X Yes No
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States	cedures for monito	ring the use of grant f	unds in the United	States			
Part IIsl Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed	Domestic Organiza 5,000 Part II can b	ations and Domestic be duplicated if additio	Governments. Con space is neede	omplete if the orga	nization answered "Y	es" on Form 990, Part	IV, line 21, for any
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
LECEA EDUCATIONAL FOUNDATION							SCHOLARSHIPS &
PAIRFAK, VA 22033	54-1115312	501(c)(3)	100,000.	0.			CONTRIBUTIONS
2 Enter total number of section 501(c)(3) and government organization	nd government org	anizations listed in the line 1 table	Ine 1 table				1.

3 Enter total number of other organizations listed in the line 1 table
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2017)

53-0180161 Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. AFCEA INTERNATIONAL Schedule I (Form 990) (2017)

Part III

Page 2

(f) Description of noncash assistance (e) Method of valuation (book, FMV, appraisal, other) RECORDS OF ASSISTANCE RECIPIENTS ARE MAINTAINED WITHIN THE ORGANIZATION AND Part IN Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information (d) Amount of non-cash assistance (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance LINE 2: MONITORED. PART I,

32

#### **SCHEDULE J** (Form 990)

### **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

AFCEA INTERNATIONAL

Employer identification number 53-0180161

Ę	Augustions negariting Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,	731 723		
	Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use	Ñ.		
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as, maid, chauffeur, chef)			
'n	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
_		ь	X	-
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,	. 's	2.3%	300
-		2	X	-
	trustees, and officers, molecular tric occurrence should be recorded and the recorded and t	3,00	公 號	43
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
3	CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.		(f 182	
	X Compensation committee X Written employment contract		<b>178</b>	
				34.00
	Form 990 of other organizations  Approval by the board or compensation committee	2	,	
_	Diverse the year and any person letted on Form 900. Bort VII. Section A line 1s, with respect to the filling.			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing		// ¥	
_	organization or a related organization	a l	2000 C	X
a	Thousand a devotation payment or entangle or estimately make the second payment.	ь		X
	Tallocation in the second payment and a seppendicular to the second seco	c		X
С	, altopate in, or toolie payment trong an equity		(i. 148)	1 %
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	2 1			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		7 169 F	
	contingent on the revenues of	a l	537.780)	
а	The organization	ь		
D	runy rotatoo organii 22.10717	$\rightarrow$	81.755 81.755	A Sec S
_	If "Yes" on line 5a or 5b, describe in Part III			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of	а	0.50	9621.023
	The organization of the control of t	b		
b	7 thy rotated organization.	WC -	geraines.	NUMBER OF
_	If "Yes" on line 6a or 6b, describe in Part III			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	النكنية 7	Fb. 55	36F., 5
	not described on mies 5 and 5 in 165, describe in 16th	w		3415,75
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			****
	Titular Contract exception described in regulations destroit es reserves in the contract in th	B ĕ∵ k	85.45 <b>9</b>	Newson of
9	The soft line of did the organization also follow the robustation processing the resource of the soft line o		052 7 J	S. "Eler
	Regulations section 53 4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2017

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i) (iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

		(B) Breakdown of V	(B) Breakdown of W-2 and/or 1099-MISC compensation	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	Denemis	(a)-(i)(a)	reported as deferred on prior Form 990
(1) LTGEN ROBERT SHEA, USMC (RET.)	E	502,741.	100,000.	6,908.	15,900.	2,736.	628,285.	0.
PRESIDENT/CEO	<u> </u>		0	0	0	0	0	0
(2) NANCY TEMPLE	[Ξ	102,906.	14,887.	380.	6,509.	10,944.	135,626.	0
VP, HR & SUPPORT/SECRETARY	<u> </u>	44,	6,380.	163.	2,790.	4,690.	58,126.	0.
(3) PATRICK MIORIN	Ξ	248,405.	50,000.	2,322.	15,183.	12,515.	328,425.	0.
EVP, CFO AND TREASURER	Ξ	0	0	.0	• 0	0	• 0	0.
(4) RAY CROSS	Ξ	163,122.	12,000.	312.	9,413.	1,042.	185,889.	0.
VP, INTELLIGENCE	Ξ	0	0	0	0	• 0	0	0.
(5) JIM GRIGGS	Ξ	173,97	15,000.	225.	10,694.	6,633.	206,527	.0
VP, CIO/CTO	Ξ		0	• 0	0	0	• 0	0.
(6) TINA JORDAN	Ξ	144,533.	20,000.	329.	9,062.	15,619.	189,543.	0
VP, MEMBERSHIP	Ξ		0	0	0	0	• 0	0.
(7) MIKE WARLICK	Ξ	185,23	15,000.	972.	11,166.	1,299.	213,673.	0.
VP, DEFENSE OPERATION	∷≘	0	0	0	0	0	• 0	0.
(8) JOHN WOOD	3	238,797.	50,000.	6,526.	14,331.	2,215.	311,869.	0.
EXECUTIVE VICE PRESIDENT	▣	0	0.	0	0.	0.	0.	0.
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							Schedu	Schedule J (Form 990) 2017

Schedule J (Form 990) 2017 Page 3 Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information ROBERT SHEA IS PROVIDED SOCIAL CLUB DUES FOR ARMY-NAVY CLUB. AFCEA INTERNATIONAL Part III | Supplemental Information PART I, LINE 1A: Schedule J (Form 990) 2017

## **SCHEDULE O**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No 1545-0047

Name of the organization

AFCEA INTERNATIONAL

Employer identification number 53-0180161

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
THE ARMED FORCES COMMUNICATIONS AND ELECTRONICS ASSOCIATION (AFCEA) IS
A MEMBERSHIP ASSOCIATION WITH THE MISSION OF LINKING MILITARY,
GOVERNMENT, INDUSTRY AND ACADEMIA AND PROVIDING FOR AN ETHICAL EXCHANGE
OF INFORMATION IN THE FIELDS OF COMMUNICATIONS, ELECTRONICS, COMPUTER
SCIENCES, GLOBAL SECURITY AND INTELLIGENCE.
FORM 990, PART VI, SECTION A, LINE 4:
THE ORGANIZATION AMENDED ITS ARTICLES OF INCORPORATION AND BYLAWS
(ATTACHED) ON SEPTEMBER 20, 2018 TO CHANGE ITS NAME FROM ARMED FORCES
COMMUNICATIONS AND ELECTRONICS ASSOCIATION TO AFCEA INTERNATIONAL EFFECTIVE
OCTOBER 1, 2018.
FORM 990, PART VI, SECTION B, LINE 11B:
THE FORM 990 WAS PREPARED BY INDEPENDENT AUDITORS AND REVIEWED BY SENIOR
MANAGEMENT. THE BOARD OF DIRECTORS DELEGATED THE REVIEW AND APPROVAL OF
THE FORM 990 TO THE AFCEA AUDIT COMMITTEE, AN INDEPENDENT COMMITTEE THAT
REPORTS TO THE BOARD OF DIRECTORS. THE DELEGATION WAS DONE FOR
EFFICIENCIES IN OPERATIONS AND TO ENSURE TIMELY FILING OF THE FORM 990.
FORM 990, PART VI, SECTION B, LINE 12C:
ANNUALLY THE BOARD REVIEWS AND DISCUSSES THE CONFLICT OF INTEREST POLICY
AND MEMBERS SIGN A CONFLICT OF INTEREST STATEMENT. IF THERE IS A CONFLICT
THE BOARD MEMBER WOULD BE ASKED TO RESIGN AND/OR RECUSE THEMSELVES FROM ANY
VOTE WHERE THE CONFLICT WOULD COME INTO PLAY.

00251431

Page 2 Employer identification number Name of the organization AFCEA INTERNATIONAL 53-0180161 FORM 990, PART VI, SECTION B, LINE 15: A SEPARATE AND INDEPENDENT COMPENSATION COMMITTEE REVIEWS PERFORMANCE BASED ON PRE-DETERMINED PERFORMANCE STANDARDS. COMPENSATION IS DETERMINED BY THE COMPENSATION COMMITTEE AND PRESENTED TO THE INDEPENDENT EXECUTIVE COMMITTEE FOR APPROVAL. THE OVERALL COMPENSATION PACKAGE IS APPROVED BY THE BOARD ANNUALLY WITH THE OPERATING BUDGET. THIS PROCEDURE IS DOCUMENTED IN THE MEETING MINUTES. FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST. FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: <u>-6,</u>367. LOSS ON CONVERSION OF CURRENCY PART XII, LINE 2C THE AUDIT COMMITTEE SCHEDULES A PLANNING MEETING, TYPICALLY IN LATE OCTOBER OR EARLY NOVEMBER, TO REVIEW PRELIMINARY YEAR END RESULTS FOR THE ENTITY, DISCUSS AUDIT PLANNING, IDENTIFY ANY POTENTIAL RISK AREAS OR ANY PARTICULAR AREAS OF AUDIT/RISK INTEREST. THEY ARE KEPT APPRISED OF ANY ISSUES DURING THE AUDIT AND TYPICALLY IN JANUARY THE COMMITTEE MEETS WITH THE AUDIT FIRM TO REVIEW DRAFTS OF THE STATEMENTS FOR THE ENTITY, DISCUSS INTERNAL CONTROLS, RISK AREAS, ADJUSTMENTS, ANY IDENTIFIED MATERIAL WEAKNESSES, AND ANY CONTROL DEFICIENCIES.

FORM 990, PAGE 1, BOX B

THE ORGANIZATION RECENTLY MOVED TO A NEW OFFICE, THE OFFICIAL MOVE DATE Schedule O (Form 990 or 990-EZ) (2017) 732212 09-07-17

Schedule O (Form 990 or 990-EZ) (2017)	Page 2
Name of the organization AFCEA INTERNATIONAL	Employer identification number 53-0180161
WAS ON JUNE 10, 2019.	
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SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No 1545-0047 2017

▶ Attach to Form 990.

Open to Public Inspection

Employer identification number 53-0180161 ► Go to www.irs.gov/Form990 for instructions and the latest information AFCEA INTERNATIONAL Name of the organization

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33

Direct controlling entity Identification of Related Tax-Exempt Organizations. Complete of the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year End-of-year assets e) Total income Legal domicile (state or foreign country) Primary activity <u>a</u> Name, address, and EIN (if applicable) of disregarded entity Part II Part I

mod you are followed the first the f						
(a)	(q)	(3)	(p)	(e)	(4)	(6)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 3 (clay 13)
of related organization		foreign country)	section	status (if section	entity	entity?
				501(c)(3))		Yes No
AFCEA EDUCATIONAL FOUNDATION - 54-1115312						
4114 LEGATO ROAD, SUITE 1000						
FAIRFAX, VA 22033	FOUNDATION	DISTRICT OF COLUMBIA 501(C)(3)	501(C)(3)	TINE 7	AFCEA	X
AFCEA BUILDING SERVICE CORPORATION -						
52-1257813, 4114 LEGATO ROAD, SUITE 1000,						
FAIRFAX, VA 22033	FITLE HOLDING	DISTRICT OF COLUMBIA 501(C)(2)	501(C)(2)	•	AFCEA	X

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Schedule R (Form 990) 2017

53-0180161

Page 2

Schedule R (Form 990) 2017 AFCEA INTERNATIONAL

Ratilia Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year

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(a)	(q)	<u></u>			<u> </u>	E			Ē	Ξ		€
Name, address, and EIN of related organization	Primary activity	Legal dom:cile (state or foreign	Direct controlling entity		Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	1	rhonate ions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General or managing le partner? (5) Yes No	General or Percentage managing ownership partner?
				_								
							<del>-</del>					
Part IV Identification of Related Organizations Taxable as a Corporation or Trust. organizations treated as a corporation or trust during the tax year.	ganizations Taxable a rporation or trust durin	is a Corpoid the tax		omplete ıf th	ne organizatio	n answered "\	'es" on Form	990, Part IV	', line 34,	Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related	d one or r	nore related
(a)  Name, address, and EIN  of related organization	<b>∠</b> c	Prin	(b) Primary activity	(C) Legal domicile (state or foreign country)	(d) Direct controlling entity		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income		(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity? Yes No
					:							
				,								
732162 09-11-17				•						Schec	tule R (Fc	Schedule R (Form 990) 2017

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Yes

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# Schedule R (Form 990) 2017 AFCEA INTERNATIONAL

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36 Part V

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

- 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?
- a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
  - b Giff, grant, or capital contribution to related organization(s)
- c Giff, grant, or capital contribution from related organization(s)
  - d Loans or loan guarantees to or for related organization(s)
- e Loans or loan guarantees by related organization(s)
- f Dividends from related organization(s)
- g Sale of assets to related organization(s)
- Purchase of assets from related organization(s)
- i Exchange of assets with related organization(s)
- j Lease of facilities, equipment, or other assets to related organization(s)
- k Lease of facilities, equipment, or other assets from related organization(s)
- Performance of services or membership or fundraising solicitations for related organization(s)
- m Performance of services or membership or fundraising solicitations by related organization(s)

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- n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- Sharing of paid employees with related organization(s)
- Reimbursement paid to related organization(s) for expenses
- q Reimbursement paid by related organization(s) for expenses
- r Other transfer of cash or property to related organization(s)
- s Other transfer of cash or property from related organization(s)
- 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) AFCEA EDUCATIONAL FOUNDATION	В	100,000.CASH	CASH
2 AFCEA BUILDING SERVICE CORPORATION	Ж	464,044.CASH	CASH
(3) AFCEA EDUCATIONAL FOUNDATION	0	108,400.CASH	CASH
(4) AFCEA BUILDING SERVICE CORPORATION	0	161,591.CASH	CASH
(5) AFCEA EDUCATIONAL FOUNDATION	a	135,963.CASH	CASH
(6) AFCEA BUILDING SERVICE CORPORATION	α	234,370. CASH	CASH

732163 09-11-17

Page 4

Part VI] Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

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Gene man part					H
(h) (i) (i) (k)  Dispropor- Dispr					Schedule R (Form 990) 2017
opor- ate nons?					
(h) Dispropotionate allocation	 				
(g) Share of end-of-year assets					
(f) Share of total income					
(e) Are all partners sec. 501(c)(3) er Yes No					
Predominant income (related, unrelated, excluded from tax under sections 512-514)					
(c) Legal domicile (state or foreign country)					
(b) Primary activity					
(a) Name, address, and EIN of entity					

Schedule F	(Form 990) 2017 AI	CEA INT	TERNATIONAL			53-0180161	Page 5
Part VII	(Form 990) 2017 AI Supplemental Informat	ion.					
	Provide additional information	for responses	to questions on Schedule	e R. See instructions			
	7 TOVIGE AGGINGTIAL INTOVINATION	TOT TESPONSES	to questions on concur	e i i e e e e e e e e e e e e e e e e e	<del></del>		
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### District of Columbia Government

**Corporations Division** 

## Articles of Amendment of Domestic Nonprofit Corporation

Form DNP-2, Ver. 4; April 2018.
This form will allow for a domestic manprofit corporation to amend its information reflected under original articles of incorporation on its amendments. Articles of amendment may not amend registered agent and/or incorporator.

### ENTITY TYPE / AUTHORITY

	Domestic:Nonprotit Corporation: §, 29=400.00: Refer to Corporate Lee Schedule posted online:
	der the provisions of the Tille 29 of D.C. Code (Business Organizations Act), the domestic filing entity listed below reby applies for a Certificate of Amendment and for that purpose submits the statement below.
١.	Corporation Name.
	AFÇEA International
2.	The text of each amendment adopted. (may attach the statement)
	The name of the Corporation is hereby changed from Armed Forces Communications and Electronics Association International to AFCEA International effective October 1, 2018.
3.	If the amendment provides for an exchange, reclassification, or cancellation of memberships, provisions for implementing the amendment, (may, attach the statement)
	Ŋ/A
4.	The date of each amendment's adoption.
	972072018
5°.	Amendment has been adopted in the following manner. (select A or B)
	(A) The amendment was adopted by the incorporators or by the board of directors or designated body, as the case may be; and that member approval was not required;
	(B) the amendment was duly approved by the members in the manner required by this chapter and by the articles of incorporation and bylaws.
	If you sign this form you agree that anyone who makes a false statement can be punished by criminal penalties (in the last of a fine up to \$1000, imprisonment up to 180 days; or both, under DCOC § 22-2405;
ĺ	Name of the Governor or Authorized Person  6A. Signature of the Governor or Authorized Person.
	De Ette Gray, Chairman

Mail all forms and required payment to: Department of Consumer and Regulatory Affair

Corporations Division PO Box 92300

Washington, DG 20090 : II Phone (202)/442 (432

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# BYLAWS

**OCTOBER 2018** 

### **TABLE OF CONTENTS**

ARTICLE I – NAME AND LOCATION	1
Section 1: Name	1
Section 2: Location	1
ARTICLE II – VISION, MISSION AND CORE VALUES	2
Section 1: Vision	2
Section 2: Mission	2
Section 3: Core Values	2
Section 4: Actions and Activities	2
Section 5: Certain Activities Prohibited	3
Section 6: AFCEA Ethics and Standards of Conduct Policy	3
ARTICLE III - MEMBERSHIP	4
Section 1: General	4
Section 2: Classes of Membership	4
Section 3: Administration of Membership	4
Section 4: Automatic Membership in Chapters	5
Section 5: Revocation	5
Section 6: Confidentiality	5
ARTICLE IV – CHAPTERS	
Section 1: Establishment	6
Section 2: Incorporation	6
Section 3: Purpose and Administration	6
Section 4: Representations and Affiliations	
ARTICLE V - ORGANIZATIONAL OVERVIEW	9
Section 1: Organization	9
Section 2: Composition of the Council	Q

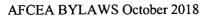
Section 3: Composition of the Board of Directors	9
Section 4: Composition of the Executive Committee	9
Section 5: Composition of the Young AFCEAN Advisory Council (YAAC)	9
ARTICLE VI - THE COUNCIL	11
Section 1: Authority and Responsibility	11
Section 2: Chapter Delegates to the Council	11
Section 3: Procedures	11
Section 4: Voting	11
ARTICLE VII - BOARD OF DIRECTORS	12
Section 1: Authority and Responsibility	12
Section 2: Elections and Appointments	12
Section 3: Meetings of the Board	13
Section 4: Quorum of the Board	13
Section 5: Taking Action without Meeting	13
Section 6: Duties of the Chairman.	14
Section 7: Duties of the Vice Chairman	14
Section 8: General Counsel	15
Section 9: Voting	15
Section 10: Vacancies and Removal	15
Section 11: Ethical Standards	15
ARTICLE VIII - EXECUTIVE COMMITTEE	16
Section 1: Authority and Responsibility	16
Section 2: Quorum - Call of Meetings	16
Section 3: Vacancies and Removal	16
Section 4: Voting	17
Section 5: Meetings	17

Section 6: Taking Action without Meeting	17
Section 7: Ex-officio Members	17
ARTICLE IX - AFCEA EXECUTIVE OFFICERS	18
Section 1: Responsibilities of the President/CEO	18
Section 2: Responsibilities of the Secretary	18
Section 3: Responsibilities of the Treasurer	18
Section 4: Responsibilities of Executive Committee Members	18
Section 5: Responsibilities of Directors-at-Large	19
Section 6: Responsibilities of Permanent Director	19
Section 7: Responsibilities of Associate Directors	19
ARTICLE X - REGIONAL VICE PRESIDENTS AND GENERAL MANAGERS.	20
Section 1: Responsibilities of Regional Vice Presidents	20
Section 2: Responsibilities of General Managers	20
ARTICLE XI - COMMITTEES	21
Section 1: Chairman Appointments	21
Section 2: Governing Committees	21
Section 3: Management Committees, Special Committees and Task Forces	22
Section 4: Limitation on Responsibilities	22
Section 5: AFCEA Membership Requirement	22
Section 6: DOD Members serving on AFCEA Committees	22
ARTICLE XII – FINANCE	23
Section 1: Fiscal Period	23
Section 2: Bonding	23
Section 3: Budget	23
Section 4: Audit	23
Section 5: Corporate Obligations	23

ARTICLE XIII - INDEMNIFICATION OF OFFICERS AND DIRECTORS	24
ARTICLE XIV – DUES	25
Section 1: Establishment of Dues	25
Section 2: Delinquency	25
Section 3: Refunds	25
ARTICLE XV – EVENTS	26
Section 1: Quality	26
Section 2: Planning and Coordination	26
Section 3: Event Management	26
ARTICLE XVI - ANNUAL MEETING	27
Section 1: Annual Meeting	27
ARTICLE XVII - OFFICIAL INSIGNIA, FLAG, AND LOGO	28
Section 1: AFCEA Insignia	28
Section 2: AFCEA International Flag	28
Section 3: AFCEA International Logo	28
Section 4: Restrictions	28
ARTICLE XVIII – AMENDMENTS	29
Section 1: Amendments or Repeal	29
ARTICLE XVIII – DISSOLUTION	30
Section 1: Dissolution	30
APPENDIX A: MODEL AFCEA CHAPTER BYLAWS	31
BYLAWS OF THE XYZ CHAPTER	32
ARTICLE I - NAMES AND LOCATIONS	32
Section 1: Name.	3
Section 2: Location.	32
ARTICLE II _ CLIIDING PRINCIPLES	32

A: Vision	32
B: Mission	32
C: Core Values	32
Section 2: Actions and Activities	33
Section 3: Certain Activities Prohibited	33
Section 4: AFCEA Ethics and Standards of Conduct Policy	33
ARTICLE III - MEMBERSHIP	33
Section 1: General.	33
Section 2: Classes of Membership	33
Section 3: Membership Dues.	34
ARTICLE IV - ORGANIZATION AND STRUCTURE	34
Section 1: Organization.	34
ARTICLE V - BOARD OF DIRECTORS	34
Section 1: Authority and Responsibilities	34
Section 2: Composition	34
Section 3: Meetings	34
Section 4: Procedures.	35
ARTICLE VI - CHAPTER OFFICERS	35
Section 1: Chapter Officers shall consist of at least a President, Secretary and Treasurer	35
Section 2: Responsibilities of the President	35
Section 3: Responsibilities of the Secretary.	35
Section 4: Responsibilities of the Treasurer	35
Section 5: National Council Delegates	36
ARTICLE VII - EXECUTIVE COMMITTEE (Optional)	36
Section 1: Authority and Responsibilities	36
Section 2: Composition	36

Section 3: Meetings	36
Section 4: Procedures.	36
ARTICLE IX - FINANCE	37
Section 1: Fiscal Period.	37
Section 2: Financial Obligation.	37
Section 3: Annual Budget and Statement of Accounts	37
Section 4: Audit.	37
ARTICLE X - CHAPTER MEETINGS	37
Section 1: Annual/Special Meeting.	37
Section 2: Regular Meetings.	38
ARTICLE XI - NOMINATIONS AND ELECTIONS	38
Section 1: The Nominating Committee	38
Section 2: Elections	38
ARTICLE XII - AMENDMENTS	39
Section 1: Amendment Proposals	39
Section 2: Amendment Approval.	39
Section 3: Amendment Effective Date	39
ARTICLE XIII - DISSOLUTION	30
Section 1: Dissolution	39
APPENDIX B-1: U.S. CHAPTER AFFILIATE AGREEMENT	40
I TERM	
II. PRIVILEGES OF AFFILIATED STATUS	40
III. RESPONSIBILITIES OF AFFILIATED CHAPTERS	
IV. PROBATION, SUSPENSION AND REVOCATION OF AFFILIATED STATU	
v. MISCELLANEOUS PROVISIONS	
APPENDIX B-2: NON-ILS, CHAPTERS AFFILIATE AGREEMENT	44



APPENDIX C (see Article XVI):	48
DESCRIPTION OF OFFICIAL AFCEA INSIGNIA, FLAG AND LOGO	48
Section 1: AFCEA Insignia	48
Section 2: AFCEA International Flag	48
Section 3: International Logo	49

### ARTICLE I - NAME AND LOCATION

### Section 1: Name

The name of this organization shall be the AFCEA International herein referred to as "AFCEA."

### **Section 2: Location**

The International Headquarters of AFCEA shall be located in the Washington, DC Metropolitan Area. AFCEA is incorporated as a not-for-profit corporation in the District of Columbia.

### ARTICLE II – VISION, MISSION AND CORE VALUES

### **Section 1: Vision**

To be the premier information technology, communications, and electronics association for professionals in international government, industry and academia worldwide.

### **Section 2: Mission**

AFCEA is an international organization that serves its members by providing a forum for the ethical exchange of information. AFCEA is dedicated to increasing knowledge through the exploration of issues relevant to its members in information technology, communications, and electronics for the defense, homeland security and intelligence communities, and other government entities with components supporting these missions.

### **Section 3: Core Values**

Ethics: Insist on the highest ethics in everything we do.

Visionary Leadership: Apply visionary leadership in our community and encourage it from our chapters and members at every level.

- 1. **Commitment:** Consistently demonstrate commitment to continuous improvement of the Association and the services we provide our members.
- 2. Quality: Provide the highest quality in everything we do.
- 3. Education: Provide professional and technical education services consistent with AFCEA's Vision and Mission.
- **4. Diversity:** Encourage, embrace and continually enlist the support and inclusion of all members of our diverse international community.

### Section 4: Actions and Activities

AFCEA is organized to promote the common business interests of its members and operate for nonprofit educational, scientific, patriotic, and civic purposes. It has no political interests or alliances.

It is an international association.

Being incorporated in the United States, its actions and activities are intended to qualify AFCEA as a tax exempt, non-profit entity under Section 501(c)(6) of the U.S. Internal Revenue Code of 1986, as amended, or the corresponding provision of any future U.S. Internal Revenue Law and, in any other regions as may be applicable, under the revenue/charity laws of the various countries concerned.



### **Section 5: Certain Activities Prohibited**

No part of the net earnings of AFCEA shall inure to the benefit of, or be distributed to, its members, Directors, Officers, or other private individuals. AFCEA shall neither lend any of its assets, nor guarantee to any person the payment of a loan, to or on behalf of any member, Director, or Officer. However, AFCEA shall be authorized and empowered to pay reasonable compensation for services rendered, and to make payments and distributions in furtherance of the objectives set forth in the approved AFCEA Strategic Plan.

AFCEA will not conduct lobbying activities.

AFCEA will not participate or intervene in any political campaign on behalf of any candidate for public office. AFCEA will not conduct any activities not permitted by an organization exempt from income tax under Section 501(c)(6) of the U. S. Internal Revenue Code, or any successor code, or the tax laws of the nations in which AFCEA operates its Chapters, Regional Offices, or International Headquarters.

### Section 6: AFCEA Ethics and Standards of Conduct Policy

The continued success of AFCEA depends on the maintenance of high professional standards and behavior and observance of accepted standards of conduct and ethics. The manner in which individual and corporate members participate in the professional dialogue among government, industry and academia reflects the ethical reputation of AFCEA. AFCEA members shall follow the standards of conduct and ethics guidance of their appropriate government authorities.

### **ARTICLE III - MEMBERSHIP**

### Section 1: General.

Membership in AFCEA shall be open to all persons, without discrimination, and to government, industry and academic organizations interested in furthering the Vision and Mission of AFCEA, who are willing to subscribe to these Bylaws, and who are otherwise qualified under the provisions of these Bylaws. Membership may include individual citizens as well as academic, government and industry organizations of all nations demonstrating democratic intentions, respect for individual liberty, recognition of intellectual property rights, respect for human rights, opposition to international terrorism, and a commitment to regional and international peaceful coexistence. Membership in AFCEA is defined as membership in AFCEA International. Individual AFCEA members are affiliated with individual AFCEA Chapters.

### Section 2: Classes of Membership

AFCEA shall be composed of the following classes of membership:

- A. Individual Membership is open to all persons who meet the requirements stated in Section 1.
- B. Life Membership is open to all persons who meet the requirements stated in Section 1. Life Membership is automatically granted to all Past Presidents of AFCEA and its former Chairmen of the Board. Life Membership shall continue during lifetime and is not transferable.
- C. Distinguished Life Membership is granted to all persons who have forty years or those who have reached the age of sixty-five and have thirty years of continuous membership.
- D. Student Membership is available to full-time primary and secondary school students, students of accredited institutions of higher learning and military service academies. The student rate does not apply to individuals receiving salary from full-time employment.
- E. Corporate Membership is open to any company or organization that meets requirements stated in Section 1 above. The corporate member may appoint a specified number of corporate associates, who enjoy all the benefits of individual membership. The membership category of the corporate member determines the number of authorized corporate associates.

### Section 3: Administration of Membership.

Subject to Sections 1 and 2, AFCEA membership shall be administered as follows:

A. The term "members," except where specifically stated otherwise in these Bylaws, shall mean individual and life members, and corporate associates. Members are entitled to vote in the elections of the Chapter with which they are affiliated, including elections of representatives to the

# AFCEA BYLAWS June 2014 AFCEA Council.

- B. The approval authority to grant membership status resides with AFCEA's President/CEO. The President/CEO may delegate authority to grant membership at the local level. In the event of such delegation, the President/CEO retains the right to revoke any locally granted membership as provided herein.
- C. Any member may be terminated for cause or reinstated by the vote of five members of the Executive Committee.

### Section 4: Automatic Membership in Chapters

All members of AFCEA may choose the Chapter with which they will be affiliated. If a choice is not made they will be assigned as a member of the Chapter associated with the geographical area in which they reside. Any member not assigned to a Chapter (because of location) will be carried as a member "At Large." No person shall be a member of a Chapter who is not a member of AFCEA.

### Section 5: Revocation

The AFCEA President/CEO may, with the approval of the Executive Committee, suspend or deny membership (individual or corporate) to individuals or to government, industrial or academic organizations of any nation involved in actions contrary to the Vision and Mission of AFCEA. Any member may be terminated for cause or reinstated by the vote of five members of the Executive Committee.

### Section 6: Confidentiality

AFCEA will protect confidential Member information not otherwise publicly available. No Chapter, Officer, Director or Member may release member information to a 3<sup>rd</sup> party without the expressed written (email acceptable) approval of the AFCEA President/CEO.

### **ARTICLE IV - CHAPTERS**

### Section 1: Establishment

Chapters of AFCEA may be established. They shall be subject to the general supervision and control of AFCEA Headquarters.

### **Section 2: Incorporation**

AFCEA Chapters are organized as affiliated operating bodies of AFCEA. If incorporation or formation as an independent legal entity is required in order to conduct or participate in certain activities in the state or country in which the Chapter operates, such action must be approved in advance by the AFCEA President/CEO, the Executive Committee and Board of Directors. The incorporated chapter must also enter into an affiliation agreement with AFCEA. Should provisions within the AFCEA Bylaws, affiliate agreements or other addendum be in conflict with local law, the local law will prevail.

### Section 3: Purpose and Administration

It shall be the general purpose of the Chapters to provide their membership a common ethical forum consistent with the Vision, Mission, and Core Values stated in Article II.

- A. Upon receipt of a petition stating that no fewer than twenty-five members in a locality desire to form a Chapter, the AFCEA President/CEO may authorize the formation of a new Chapter, (including, as appropriate, a Student Chapter at any national service academy, college or university) if this appears to be in AFCEA's best interest.
- B. In a country where no Chapter exists, the establishment of a Chapter would require: (1) a petition of at least twenty-five members, (2) the recommendation of the Governance Committee, (3) the recommendation of the AFCEA President/CEO, and (4) the approval of the Executive Committee and Board of Directors (see Article IX, Section 4).
- C. Each new Chapter will receive an official charter, signed by the President/CEO and the Secretary of AFCEA, affixed by the Association seal.
- D. Each Chapter is empowered to choose its name and draft its own Bylaws, provided those Bylaws are consistent with the Articles of Incorporation, the AFCEA Bylaws and any applicable national requirements. Chapter Bylaws shall contain at least the following items and shall follow the format established in Appendix A, MODEL AFCEA CHAPTER BYLAWS:
  - 1 provision that the Chapter is not organized for profit, and that no part of its net earnings shall inure to the benefit of its members and no Chapter assets, loan, or loan guarantees shall be made to, or on behalf of, a member;

- 2. provision establishing the number of members or proportion of the Chapter membership entitled to convene a meeting;
- 3. provision specifying that advanced written notice of each meeting be given to each member (and, in the case of a special meeting, the purpose for which the meeting is called);
- 4. provision establishing whether and how members may vote;
- 5. provision establishing the number or percentage of members entitled to vote, represented in person, or the number or percentage of votes, represented in person, which shall constitute a quorum at a meeting of members;
- provision establishing whether the members present at a duly organized meeting may continue to do business until adjournment, even if the number of members present has been reduced to less than a quorum;
- 7. provision for Chapter dissolution including a statement that any residual assets shall be distributed in a manner consistent with the applicable provisions of the U.S. Internal Revenue Code or other applicable national requirements.

Variations from or elimination of the provisions set forth in Section 3(D)(1) -(7) and the Model AFCEA Chapter Bylaws shall be approved in advance by the AFCEA President/CEO.

- E. Chapter Bylaws and all subsequent amendments shall be submitted to AFCEA, in advance and in English, for review, with final disposition by the AFCEA President/CEO, which shall not be unreasonably withheld.
- F. Each Chapter may select appropriate officers, each of whom must be a member of AFCEA.
- G. Each Chapter may arrange its own schedule of meetings and activities; however, the Regional Vice President shall be advised in advance of such meetings and activities (see Article X, Section 1).
- H. Each Chapter may collect annual dues, both initial and renewal, for all of its individual members. Such dues shall be sent to AFCEA as outlined in the Chapter Officers Handbook. A portion of these dues in an amount and manner prescribed by the AFCEA President/CEO and approved by the Executive Committee of the Board of Directors may be returned to the Chapter.
- I. The annual dues of corporate members shall be remitted to AFCEA. Any Chapter that recruits a new corporate member shall receive fifty percent of the first year annual dues paid by that corporate member using guidelines in the Chapter Officers Handbook. The Chapter shall receive no part of any dues paid thereafter by such corporate member, except that a portion of these dues, in an amount and manner to be prescribed by the AFCEA President/CEO, may be returned to the Chapter.
- J. Each Chapter shall file an annual report with AFCEA, at the time and in the form prescribed by the Chapter Officers Handbook. This annual report will describe the Chapter's activities, including all

financials, obligations, number of meetings held, scholarship and/or award programs, and other matters consistent with the Vision, Mission of AFCEA. Chapters may also be required to furnish special intermediate reports.

- K. Any Chapter, whose membership declines to less than ten members, upon thirty days' notice, may have its charter withdrawn by the AFCEA President/CEO. The members, however, will retain their memberships in AFCEA. The charter of any Chapter may be revoked or suspended by the AFCEA Board of Directors for conduct inconsistent with the Vision, Mission or policies of AFCEA, or upon recommendation by the President/CEO for lack of activity over an extended period of time.
- L. A Sub-chapter may be organized upon the recommendation of an AFCEA Chapter, with the approval of the AFCEA President/CEO. Sub-chapters require an initial membership of at least ten AFCEA members to be chartered. A Sub-chapter may apply for full Chapter status to the AFCEA President/CEO provided it meets the qualifications set forth in Article IV, Section 3A.

### Section 4: Representations and Affiliations

AFCEA Chapters may not enter into any affiliation or representation agreement without the expressed approval of AFCEA Headquarters. The President/CEO has approval authority for all such agreements. These agreements may include co-sponsorship for the conduct of events, shared advertisement or any other representation which affiliates AFCEA with another organization or interest.

### ARTICLE V - ORGANIZATIONAL OVERVIEW

### Section 1: Organization

The organization of AFCEA shall be comprised a Council, a Board of Directors, an Executive Committee, a Young AFCEAN Advisory Council (YAAC), and the permanent Headquarters staff. The Officers of AFCEA shall include the Chairman of the Board of Directors, Vice Chairman, members of the Executive Committee, Directors-at-Large, Permanent Directors, Associate Directors, and Regional Vice Presidents, all of whom shall serve without pay, in addition to a General Counsel. Other Officers include the President/CEO, Secretary, and Treasurer, and such other officers as the Board of Directors deems necessary, who will support the Council, the Board and the Executive Committee, and who will be compensated for their services as members of the AFCEA Headquarters staff. All Officers and the YAAC shall be members of AFCEA during their entire terms of office.

### **Section 2: Composition of the Council**

The Council of AFCEA shall consist of the Officers, the YAAC, plus one delegate for each one hundred members or fraction thereof in each Chapter, provided; however, that no Chapter shall have fewer than two Chapter delegates. Each member of the Council must be a member of AFCEA during his or her entire period of service on the Council (see Article VI, Section 2(A) for details of term).

### Section 3: Composition of the Board of Directors

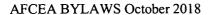
The Board of Directors shall consist of 40 to 100 members, who shall include the Chairman of the Board, the Vice Chairman, members of the Executive Committee, Directors-at-Large, the General Counsel, and one representative from each of the Regional Vice Presidents and the YAAC. All members of the Board of Directors shall be members of AFCEA during their terms of office. AFCEA will endeavor to ensure that the percentage of non-U.S. members of the Board of Directors will closely approximate the non-U.S. membership in the Association (see Article VII, Section 2(C) for details of term).

### **Section 4: Composition of the Executive Committee**

The Executive Committee shall consist of 10 to 40 members, which shall include the Chairman of the Board, the Vice Chairman, the immediate Past Chairman, the General Counsel, and one representative from each of the Regional Vice Presidents and the YAAC. AFCEA will endeavor to ensure that the percentage of non-U.S. members of the Executive Committee will closely approximate the non-U.S. membership in the Association (see Article VII, Section 2 for details of term).

### Section 5: Composition of the Young AFCEAN Advisory Council (YAAC)

The YAAC shall consist of two representatives from each of the AFCEA regions: one civilian representative and, where possible, one military/government (active or retired) representative. Each member of the YAAC shall be appointed for a two-year term by his or her Regional Vice President. Each member of the YAAC must be aged forty or under, when appointed to the YAAC, and must be a member of AFCEA during his or her entire period of service on the YAAC. The YAAC leadership shall



consist of two Co-Presidents elected from the membership of the council, one of which must be located in the greater Washington D.C. area. The Regional Vice President of the home region of each Co-President may name one additional YAAC representative to serve during the Co-President's 2 year term.

### ARTICLE VI - THE COUNCIL

### Section 1: Authority and Responsibility

The Council shall elect the Directors-at-Large.

### Section 2: Chapter Delegates to the Council

Chapter delegates to the Council shall be elected or appointed by the Chapter for a term of one year. Chapters shall have the power to fill unexpired terms of their delegates to the Council. Each Chapter shall promptly notify the Secretary of AFCEA of the name and address of each Council member elected or appointed by it, and whether such election or appointment is for a full term or to fill an unexpired term. Any Chapter, by writing to the Secretary of AFCEA, may authorize its representative or representatives to cast the vote or votes of all its delegates.

### Section 3: Procedures

The Council shall vote once each year prior to the annual meeting of AFCEA, during a period designated by the Chairman of the Board of Directors, to elect Directors-at-Large. A quorum of the Council shall consist of no less than one-third of Council members. A majority of the Council votes cast shall be necessary for election to the Board of Directors. Ties among candidates, nominations from the floor, and/or other pertinent issues which remain unresolved at the time of the annual meeting will be resolved by majority vote of the Council members present, including authorized proxies.

### **Section 4: Voting**

Council members may vote in person. Voting on all matters may be conducted in person, by mail, telephone call, electronic mail, or any other means of electronic or telephonic transmission, provided, that the Council member shall state, or submit information from which it can be determined, that the method of voting chosen was authorized by the Council member.

### **ARTICLE VII - BOARD OF DIRECTORS**

### Section 1: Authority and Responsibility

The governing body of AFCEA shall be the Board of Directors. The Board of Directors shall have supervision, control, and direction over the affairs of AFCEA, its Committees, studies, and publications. The Board shall determine AFCEA's policies and any necessary policy changes. The Board shall actively pursue AFCEA's Vision and Mission and supervise the disbursement of its funds. The Board shall have the power to amend these Bylaws, to fill casual vacancies in its membership, and to fill vacancies among the AFCEA Officers above the Chapter level as they occur. The Board may adopt such rules, regulations and policies for the conduct of its business as shall be deemed advisable, and may, in the execution of the powers granted, delegate certain of its authorities and responsibilities to the Executive Committee. There are three categories of memberships for the Board of Directors: (1) Directors-at-Large who are elected by the Council and shall hereinafter be referred to as "Directors" (for election procedures see Article VII, Sect 2). (2) Former Chairpersons and former AFCEA President/CEO's are appointed Permanent Directors when they leave office. They provide long-term continuity for the Board of Directors and the Executive Committee. (3) Associate Directors are appointed by the Chairman upon recommendation of the President/CEO and confirmation by the Executive Committee. Associate Directors are non-voting members of the Board of Directors and are nominated based upon the experience and expertise they bring to the deliberations of the Board.

### Section 2: Elections and Appointments.

- A. At its annual meeting each year, the Board shall elect the following Officers when required: the Chairman of the Board, the Vice Chairman, members of the Executive Committee, and the General Counsel. These elected individuals shall take office at the end of the annual meeting at which they are elected, for a term of one or two years as specified in these Bylaws, or until their successors are elected and qualify. Newly elected Officers must accept their positions within thirty days of election in order to qualify. At the annual meeting each year, the Board shall confirm the appointment of the President/CEO, Secretary, Treasurer and such other officers as the Board of Directors deems necessary (the "AFCEA Executive Officers"). None of the AFCEA Executive Officers shall be a Director.
- **B.** The normal term of office for the Chairman of the Board is two years. If warranted by extenuating circumstances, and if recommended by the Executive Committee, the Board of Directors may grant one extension of up to one year.
- C. The normal term of office for the Vice Chairman of the Board is one year. If recommended by the Chairman and the Executive Committee, the Board of Directors may appoint the Vice Chairman for one additional one-year term. No Vice Chairman may serve more than two one year terms as Vice Chairman consecutively.
- D. The normal term of office for members of the Executive Committee is two years. No individual may serve more than three two-year terms on the Executive Committee consecutively. Members who have served three consecutive two year terms on the Executive Committee may be renominated to the Board of Directors and may return to the Executive Committee after serving a minimum one-year term.

- E. All past Chairmen and Presidents/CEOs shall become Lifetime Advisors to the Executive Committee and Permanent Members of the Board of Directors.
- F. The Directors shall be divided into two classes of approximately equal size, each class elected for a two-year term. One class will retire at the end of the annual meeting each year, or upon the election and qualification of its successors. Newly elected Directors must accept their positions within thirty days of election in order to qualify.
- **G.** G Directors are elected on individual ments without regard to their corporate affiliation.

### Section 3: Meetings of the Board

The Board of Directors shall hold an annual meeting (see Article XVI). Notice of this meeting shall be given to the Directors not less than thirty days before the meeting date. Special meetings of the Board may be called by the Chairman of the Board, President/CEO, or at the request of any three Directors. Notice of special meetings shall be mailed, delivered, telephoned, faxed or e-mailed to each member of the Board of Directors not less than seventy-two hours before the meeting date.

### Section 4: Quorum of the Board

At any meeting of the Board of Directors, no less than one third of the members of the Board shall constitute a quorum for the transaction of the business of AFCEA. Any business transacted, unless otherwise specified in these Bylaws, shall be valid, providing it is affirmatively passed upon by a majority of those present. Members present at a Board meeting may continue to do business until adjournment, notwithstanding the withdrawal of enough members to have less than a quorum.

### Section 5: Taking Action without Meeting

The Board of Directors may act without meeting if all Directors consent to the action in writing, and that written consent is filed with the minutes of the Board of Directors. Such consent will have the same force and effect as a unanimous vote of the Board of Directors.

### Section 6: Duties of the Chairman.

- A. The Chairman of the Board of Directors of AFCEA shall have general oversight over the affairs of AFCEA, and shall perform the duties usual to this office. The Chairman shall preside at the meetings of the Council, the Board of Directors, and the Executive Committee. The Chairman shall be an ex-officio member of all Committees and Subcommittees, and shall serve as an ex-officio member of the Board of Directors of the AFCEA Educational Foundation and the Board of Directors of the AFCEA Building Service Corporation.
- B. If the Chairman is unable to attend a meeting of the Executive Committee, Board of Directors, or Council, the Vice Chairman shall preside at the meeting. If neither the Chairman nor the Vice Chairman is able to attend such meeting, the Chairman shall designate in writing another member of the Executive Committee to preside at the meeting. If the Chairman is unable to designate a

substitute, the Secretary shall convene the meeting. The first item of business at such meeting shall be the election of a member of the Executive Committee to preside as temporary Chairman for the meeting.

- C. The Chairman of the Board, by recommendation of the President/CEO, shall appoint (subject to confirmation by the Executive Committee) Associate Directors (see Article IX, Section 8).
- D. The Chairman of the Board, by recommendation of the President/CEO, shall appoint (subject to confirmation by the Executive Committee) Regional Vice Presidents.
- E. The Chairman of the Board, taking into consideration the recommendation of the Board of Directors of the AFCEA Educational Foundation, will appoint, subject to confirmation by the AFCEA Executive Committee, the succeeding President of the AFCEA Educational Foundation.
- F. The Chairman of the Board, taking into consideration the recommendation of the Board of Directors of the AFCEA Building Service Corporation, will appoint, subject to confirmation by the AFCEA Executive Committee, the succeeding President of the AFCEA Building Service Corporation.
- G. The Chairman of the Board, in consultation with the Executive Committee, shall be responsible for establishing general objectives and specific tasks and benchmarks to be met by the President/CEO and for reviewing the accomplishment of such objectives in advance of annual performance reviews.
- H. The Chairman of the Board, taking into consideration the recommendation of the President/CEO, will appoint a representative of each of the Regional Vice Presidents and the YAAC to the Board of Directors (see Article V, Section 3).
- I. The Chairman of the Board, taking into consideration the recommendation of the President/CEO, will appoint a representative from each of the Regional Vice Presidents and the YAAC to the Executive Committee (see Article V, Section 4).
- J. The Chairman of the Board may appoint a member to any Standing Committee (see Article X, Section 3).
- K. When a vacancy occurs in the position of the President/CEO, the Chairman of the Board will appoint a Search Committee to identify and interview replacement candidates. The Search Committee will recommend one candidate for appointment by the Board of Directors as President/CEO. The Search Committee shall include past Chairmen of the Board among its membership.

### Section 7: Duties of the Vice Chairman

The Vice Chairman of the Board of Directors of AFCEA shall assist the Chairman in the performance of his/her duties including general supervision over the affairs of AFCEA. When the Chairman is unavailable, the Vice Chairman shall preside at the meetings of the Council, the Board of Directors, and the Executive Committee. The Vice Chairman shall serve as the Vice Chair of the Budget and Finance Committee. The Vice Chairman shall also be an ex-officio member of all governing committees except the Audit Committee, and shall serve as an ex-officio member of the Board of Directors of the AFCEA Educational Foundation and

the Board of Directors of the AFCEA Building Service Corporation. The Vice Chairman shall also perform other duties as prescribed by the Chairman of the Board.

### Section 8: General Counsel

The General Counsel shall serve as legal counsel to the Board of Directors. International Headquarters may retain its own legal adviser. The General Counsel shall be elected annually at the annual meeting of the Board of Directors (see Article VII, Section 2(A)).

### **Section 9: Voting**

Directors shall vote in person at any meeting conducted in a manner consistent with Article VII Section 3. While in person attendance at meetings is encouraged, by direction of the Chairman, meetings may be held by any electronic or telephonic means in which all persons participating are able to communicate directly with each other. Such electronic or telephonic participation shall constitute in person attendance for purposes of establishing a quorum and for voting.

### Section 10: Vacancies and Removal

The Board of Directors shall fill any casual vacancy occurring on the Board between annual meetings by nominating and electing a new Director. A Director so elected to fill a vacancy shall serve the unexpired term of the predecessor. The Board of Directors may remove any Director for cause.

### Section 11: Ethical Standards

- A. Directors shall be held to the highest ethical standards while performing their duties for AFCEA as documented in the Code of Ethics.
- B. Should a conflict of interest arise, Directors shall report the conflict as soon as it is discovered to the Chairman of the Board. The Director will refrain from voting on any matter pertaining thereto. The Chairman may refer the matter to the Governance Committee, Ethics Officer and/or General Counsel at his/her discretion.



### Section 1: Authority and Responsibility

The Executive Committee is empowered to act in place of the Board of Directors between Board meetings on all matters, except those specifically reserved for the Board by these Bylaws, pursuant to delegation of authority to such Committee by the Board of Directors. Actions of the Executive Committee shall be reported to the Board by mail or electronic means, as well as at the next Board meeting. The Executive Committee shall be responsible to the Board of Directors for ensuring proper management and operation of AFCEA Headquarters. If a majority of the Executive Committee members determine that the President/CEO, Secretary, or Treasurer is unable to perform effectively the duties of his or her office, they may make an appointment, pro tempore, to fill the unexpired term of such Officer. The Executive Committee may assign the duties and responsibilities of such Officer to a person selected by it for the duration of an Officer's incapacity.

### Section 2: Quorum - Call of Meetings

The Executive Committee shall normally meet three times each year, and shall also meet at the call of the Chairman of the Board or any four Committee members. Notice in writing of the time and place of each meeting of the Executive Committee shall be sent to all members of the Committee at least ten days prior to the meeting date. In the event that exigent circumstances give rise for the need to have a special meeting with less than ten days' notice, members shall be provided as much advance notice as possible. The Chairman of the Board shall preside at the meetings of the Executive Committee. In the absence of the Chairman, the Vice Chairman shall preside. If neither the Chairman nor the Vice Chairman is able to attend the meeting, the Chairman shall designate in writing another member of the Executive Committee to preside at the meeting. A quorum of the Executive Committee shall consist of one more than one third of the total of its members plus the Chairman of the Board. Except where otherwise specified in these Bylaws, the act of the majority of the members of the Executive Committee present at a meeting at which a quorum is present shall be the act of the Executive Committee. Members present at an Executive Committee meeting may continue to do business until adjournment, notwithstanding the withdrawal of enough members to have less than a quorum.

### Section 3: Vacancies and Removal

The Executive Committee shall be empowered to fill casual vacancies for unexpired terms in its own membership. The Chairman of the Board shall have the discretion to remove from the Executive Committee for the remainder of such Executive Committee member's term any Executive Committee member who is unable to participate (in person or by electronic or telephonic means directed by the Chairman as provided in Section 5 below) in at least 50% of the meetings in any year of their two-year term. Any Executive Committee member removed under this provision shall not be eligible for re-election to the Executive Committee for the next term unless the Chairman of the Board waives this restriction.

### **Section 4: Voting**

Executive Committee members shall vote in person at any meeting conducted in a manner consistent with Article VIII, Section 2.

### **Section 5: Meetings**

While in person attendance at meetings is encouraged, by direction of the Chairman, meetings may be held by any electronic or telephonic means in which all persons participating are able to communicate directly with each other. Such electronic or telephonic participation shall constitute in person attendance for purposes of establishing a quorum and for voting.

### Section 6: Taking Action without Meeting

The Executive Committee may act without meeting if all Committee members consent to the action in writing, and that written consent is filed with the minutes of the Executive Committee. Such consent will have the same force and effect as a unanimous vote of the Executive Committee.

### Section 7: Ex-officio Members

The President/CEO, Secretary, and Treasurer shall be present at Executive Committee meetings in an

ex-officio, non-voting status to assist and advise the Committee as appropriate. Additionally, AFCEA General Managers are eligible and may participate in similar ex-officio, non-voting status. The Committee may exclude these ex-officio members when dealing with special matters.

### ARTICLE IX - AFCEA EXECUTIVE OFFICERS

### Section 1: Responsibilities of the President/CEO

The President/CEO shall be responsible to the Executive Committee for personnel matters, including employment and management of a salaried staff, as well as the overall management of the AFCEA operation. The President/CEO shall be responsible for establishing general objectives and specific tasks and benchmarks to be met by the AFCEA Executive Officers that report directly to him/her and for reviewing the accomplishment of such objectives in advance of annual performance reviews. In addition, the President/CEO shall carry out actions resulting from Executive Committee and Board decisions. The President/CEO shall report directly to the Chairman of the Board, and shall keep the Chairman informed in a timely manner of matters concerning personnel, finances, operations, management, and policy. The President/CEO shall perform such other duties and have such other responsibilities and authority as may be prescribed from time to time by the Executive Committee.

### Section 2: Responsibilities of the Secretary

The Secretary shall report directly to the President/CEO. The Secretary shall be responsible for the proper and legal mailing of notices to members and Directors. The Secretary shall ensure the proper recording of the proceedings of the Board of Directors, Executive Committee, Council, and Committee meetings, and shall execute all orders, votes, and resolutions not assigned to others. The Secretary shall ensure that accurate records concerning membership in AFCEA are maintained. The Secretary shall keep the Seal of AFCEA. With the approval of the Board of Directors and the President/CEO, the Secretary may delegate specific duties to designated members of the AFCEA Headquarters staff. The Secretary shall act, with the President/CEO's approval, as the ex-officio, non-voting Headquarters representative to the AFCEA Awards and Governance Committees. The Secretary shall perform such other duties and have such other responsibilities and authority as may be prescribed from time-to-time by the Executive Committee. The Secretary is not precluded from being another Executive Officer.

### Section 3: Responsibilities of the Treasurer

The Treasurer shall be the custodian of AFCEA's funds, under the direction of the President/CEO. The Treasurer shall deliver an annual fiscal report to the President/CEO for presentation to the Executive Committee, and other special fiscal reports requested by the Executive Committee. The Treasurer shall act as the ex-officio, non-voting International Headquarters representative to the Budget and Finance Committee. The Treasurer shall perform such other duties and have such other responsibilities and authority as may be prescribed from time to time by the Executive Committee.

### Section 4: Responsibilities of Executive Committee Members

Executive Committee members, in addition to their responsibilities on the Executive Committee as outlined in Article VIII, may perform other duties as prescribed by the Chairman of the Board.

### Section 5: Responsibilities of Directors-at-Large

The Directors-at-Large, in addition to their responsibilities outlined in Article VII, may perform other duties as prescribed by the Chairman of the Board.

### Section 6: Responsibilities of Permanent Director

Permanent Directors, in addition to their responsibilities outlined in Article VII, may perform other duties as prescribed by the Chairman of the Board.

### Section 7: Responsibilities of Associate Directors

Associate Directors are ex-officio members of the Board. Each Associate Director shall hold office from the time of appointment and confirmation until the next annual meeting of AFCEA. Associate Directors may perform duties as prescribed by the Chairman of the Board (see Article VII).

# ARTICLE X - REGIONAL VICE PRESIDENTS AND GENERAL MANAGERS

# Section 1: Responsibilities of Regional Vice Presidents

Regional Vice Presidents shall be assigned specific regional areas, and are responsible for maintaining regular contact with the chapters, chapter officers and membership within those respective regions. Regional Vice Presidents responsibilities include making recommendations to AFCEA Headquarters to help assure achievement of the Vision, Mission and Core Values established in Article II. Regional Vice Presidents representing regions outside the U.S. shall apply AFCEA policy as necessary to conform to the needs of their respective countries and/or the international regions in which they are located. Regional Vice Presidents shall be appointed by Chairman of the Board for a two-year term and may be reappointed for an additional term or terms. Each Regional Vice President must be a member of AFCEA during his or her entire period of service.

# Section 2: Responsibilities of General Managers

AFCEA General Manger(s) assist the AFCEA Executive Officers and staff with coordination and implementation of AFCEA events and member services in his/her/their theater of operations (e.g., Europe) and such other activities as requested by the President/CEO or the Board of Directors to facilitate achievement of the goals set forth Mission and Core Values established in Article II.

# **ARTICLE XI - COMMITTEES**

# **Section 1: Chairman Appointments**

The Chairman of the Board may appoint a member to any Governing Committee. The appointee shall serve as a full member of the Committee, with all rights and privileges, for the duration of the appointing Chairman's term of service. Each Chairman of a Governing Committee must be a member of AFCEA during his/her entire period of service as Chairman of the Committee.

# **Section 2: Governing Committees**

The following committees shall be established and operate under the direction of the Chairman of the Board. Other Committees may be established at the direction of the Chairman of the Board.

- A. Audit Committee. The Chairman shall appoint an Audit Committee to receive the report of the independent certified public accounting firm which has conducted the annual audit of the Association in accordance with Article XII, Section 4. The Chair of the Audit Committee shall report to the Chairman in writing on the results of the annual audit. The Committee is also responsible for selecting an independent certified public accounting firm to conduct the annual audit of the Association, as specified in Article XII, Section 4. The Committee may perform such other duties in connection with the audit of the Association as requested by the Chairman.
- **B.** Budget and Finance Committee. The Chairman shall appoint a Budget and Finance Committee to advise the Board of Directors, the Executive Committee, and the President/CEO on the annual budget, and to make recommendations on financial matters. The Committee may perform such other duties in connection with the finances of AFCEA as requested by the Chairman.
- C. Compensation Committee. The Chairman shall appoint a Compensation Committee to review annually the salary, benefits, and pension structure of the AFCEA Executive Officers and other Headquarters staff and recommend changes in same to the Chairman and the Executive Committee. The President/CEO has authority to implement the approved compensation plan.
- D. Governance Committee. The Chairman shall appoint a Governance Committee to assist the Board on matters pertinent to the operation and governance of the Association, its chapters and other related organizational entities. The Governance Committee shall have a permanent subcommittee, the Nominating Committee, which shall be responsible for preparing a slate of candidates for election by the Board and Council at their annual meetings. In preparing this slate, the Committee will take into account the international and diverse nature of the AFCEA membership. Annually, the AFCEA Secretary shall notify all Officers and Council delegates (through the Chapter Presidents) that nominations are in order for the following positions: Chairman of the Board of Directors (when applicable); Vice Chairman of the Board of Directors (when applicable); members of the Executive Committee (when applicable); the entering class of Directors-at-Large, other Board vacancies, and the General Counsel. The Nominating Committee may recommend candidates for

any of the available positions. In order to avoid a conflict of interest or the appearance of a conflict of interest, while serving on the Nominating Committee, no member of the committee shall offer him

or herself up for nomination for any office and shall recuse him or herself from any vote on the nomination of any candidate who is employed by or affiliated with a firm or company with which the member is affiliated or with whom such member has close personal ties which could reasonably be perceived as affecting or influencing such member's personal or professional interests.

In addition, any group of three or more members of AFCEA may propose a candidate(s) for the vacant Director-at-Large positions. These nominations must be received by the Nominating Committee at least ninety days before the annual meeting. If the Nominating Committee does not include in the slate it submits to the Council a candidate who was nominated by petition, then any member of the group who proposed such person(s) may place the name(s) of that candidate(s) in nomination. No other nominations will be accepted.

- **E.** Awards Committee. The Awards committee will be responsible for preparing a call for award nominations and determining award winners.
- F. Membership Committee. The Membership Committee will be responsible for developing strategies for individual and corporate membership growth and retention and enhancing AFCEA's outreach to members.
- G. Strategy and Innovation Committee. The Strategy Committee will develop AFCEA International's long-term, association-wide Strategic Plan. The Committee supports the organization by meeting regularly and offering consultation on specific topics or areas of interest.

#### Section 3: Management Committees, Special Committees and Task Forces

The Chairman with the approval of the Board of Directors and/or the Executive Committee may appoint management committees, special committees or Task Forces as necessary. When established the Chairman will prescribe the duties, operating policy and criteria for termination of said committee.

# Section 4: Limitation on Responsibilities

No Governing Committee, Management Committee, Special Committee or Task Force may undertake actions that would impose mandatory expenses or workloads on the AFCEA membership unless authorized by the Chairman and approved by the Board of Directors.

#### Section 5: AFCEA Membership Requirement

Each Chairman of a Governing or Management Committee must be a member of AFCEA during his or her entire period of service as Chairman of the Committee.

# Section 6: DOD Members serving on AFCEA Committees

DOD members serving on an AFCEA Governing Committee, Management Committee, Special Committee or Task Force do so as liaisons under the provisions of The Joint Ethics Regulation, DOD 5500.7(series). Cutation from current regulation is at Appendix A.

# ARTICLE XII - FINANCE

#### **Section 1: Fiscal Period**

The fiscal period of AFCEA shall be prescribed by the Budget and Finance Committee with the approval of the Board of Directors.

#### Section 2: Bonding

Trust or surety bonds shall be furnished to cover the President/CEO, Secretary, Treasurer, and other Officers and employees of AFCEA, as the Board of Directors shall direct. The amount of such bonds shall be determined by the Board, and the cost paid by AFCEA.

#### Section 3: Budget

Annually, at the annual meeting of the Board of Directors, the Board may adopt a resolution delegating to the Executive Committee the authority to review and adopt, in advance of the next fiscal period, and with the recommendations of the Budget and Finance Committee, the annual budget covering all activities of AFCEA.

#### Section 4: Audit

The accounts of AFCEA shall be audited at least once a year by a certified public accounting firm that is independent of AFCEA affiliation (see Article XI, Section 2A). Within sixty days following the end of each annual audit, the Treasurer shall furnish the Board of Directors a financial report for the year just completed.

# **Section 5: Corporate Obligations**

No obligation shall be incurred on behalf of AFCEA except by the Board of Directors acting through its Executive Committee, and such person or persons as may be designated by the Executive Committee. All obligations incurred by AFCEA shall be solely Association corporate obligations and no personal liability whatsoever shall attach to, or be incurred by any member, Officer, or Director of AFCEA by reason of any such Association obligation.

No Chapter shall have signatory authority to obligate AFCEA International or the Chapter on any contractual obligation in excess of \$25,000. Any contract with a value or expense in excess of \$25,000 must be reviewed and executed by AFCEA International.

#### Section 6: Checks, Drafts, Etc.

All checks, drafts or orders for the payment of money, notes or other evidences of indebtedness which are issued in the name of AFCEA and which exceed an amount as determined from time-to-time by resolution of the Board of Directors shall be signed by any two of the officers or employees of the AFCEA designated by the Board. Any such instrument in a lesser amount may be signed by any such officer or employee of AFCEA, and in such manner, as shall from time to time be determined by resolution of the Board of Directors.



# ARTICLE XIII - INDEMNIFICATION OF OFFICERS AND DIRECTORS

All Directors, Officers, or employees of AFCEA, including Chapter Officers and employees of the Chapter, shall be indemnified by AFCEA. This indemnification applies to expenses actually and necessarily incurred by AFCEA's Directors, Officers, and employees in connection with the defense of any action, suit, or proceeding in which they are made a party by reason of being or having been such Director or Officer or employee. This indemnification will not apply to matters in which they are adjudged and all appeals exhausted in such action, suit, or proceeding to be liable for gross negligence or willful misconduct in the performance of a duty. Such indemnification shall not be deemed exclusive of any other rights to which such Director or Officer or employee may be entitled, under any bylaw, agreement, or vote of the Board of Directors. The President/CEO is responsible to ensure that AFCEA maintain a current directors and officers' insurance policy with copies available to any officer or director upon request.

# **ARTICLE XIV – DUES**

# Section 1: Establishment of Dues

Dues for all classes of individual and corporate membership shall be established by the Board of Directors.

# **Section 2: Delinquency**

The AFCEA President/CEO may suspend or cancel membership if dues are deemed delinquent according to AFCEA collection policies.

# **Section 3: Refunds**

Annual dues shall not be refunded to any member whose membership terminates for any reason except for partial refund of individual membership dues requested by an individual member who is subsequently designated a corporate associate for an overlapping period under a corporate sponsorship.

# ARTICLE XV - EVENTS

# Section 1: Quality

AFCEA is committed to delivering the highest quality discussion among industry, academia and government, through AFCEA sponsored events such as conferences and workshops. This requires thoughtful planning and execution across the organization in accordance with AFCEA policies and with clear lines of responsibility and accountability as defined in sections 2 and 3. To ensure legal and fiduciary compliance, contractual protection for the Chapters, and consistency in representation of the AFCEA brand, AFCEA Headquarters will provide standards and guidelines for the delivery of high quality events.

# Section 2: Planning and Coordination

Chapters shall provide notice to AFCEA Headquarters for all events as delineated within AFCEA policy. Headquarters will reconcile association-wide schedule and speaker conflicts.

#### **Section 3: Event Management**

AFCEA Headquarters maintains significant resources for the planning and conduct of events. AFCEA Headquarters reserves the right to bid for the management of locally sponsored events as delineated within AFCEA policy.

# **ARTICLE XVI - ANNUAL MEETING**

# **Section 1: Annual Meeting**

AFCEA shall hold an annual meeting which, unless otherwise designated in a properly issued meeting notice, shall be held in May. The Secretary, in coordination with the President/CEO, and Chairman, shall designate the time and place, and shall prepare an appropriate agenda. Notices of the meeting shall be issued in accordance with the provisions of Article VII, Section 3.

# ARTICLE XVII - OFFICIAL INSIGNIA, FLAG, AND LOGO

# Section 1: AFCEA Insignia

The official insignia reflecting the history and heritage of the Association is described in Appendix C.

# **Section 2: AFCEA International Flag**

The official flag of AFCEA is described in Appendix C.

# Section 3: AFCEA International Logo

The official logo reflecting the international scope of the Association is described in Appendix C.

# **Section 4: Restrictions**

Modifications to the AFCEA International insignia, logo or flag are prohibited without prior written approval from the AFCEA President/CEO.

# **ARTICLE XVIII - AMENDMENTS**

# Section 1: Amendments or Repeal

These Bylaws may be amended or repealed by the Board of Directors by a majority vote of those present at any annual or special meeting of the Board at which a quorum is present.

# ARTICLE XVIII - DISSOLUTION

# **Section 1: Dissolution**

Upon the dissolution of AFCEA, the Board of Directors shall, after paying or making provision for the payment of liabilities and legal obligations of AFCEA, dispose of all the remaining assets of AFCEA. These assets will be transferred to an organization(s) selected by the Board of Directors that is organized exclusively for charitable, educational, or scientific purposes. The organization(s) shall at that time qualify as tax-exempt under applicable provisions and regulations of the U.S. Internal Revenue Service Code and in other regions as may be applicable under the revenue laws of the respective countries.

# APPENDIX A: MODEL AFCEA CHAPTER BYLAWS

BYLAWS OF THE

XYZ CHAPTER

AFCEA International

(AFCEA)

# BYLAWS OF THE XYZ CHAPTER

# AFCEA International ("AFCEA")

# **ARTICLE I - NAMES AND LOCATIONS**

#### Section 1: Name.

The name of the Chapter shall be the XYZ Chapter, AFCEA International ("AFCEA"), hereinafter referred to as "The Chapter".

#### Section 2: Location.

The Headquarters of the Chapter shall be in or near the cities of \_\_\_\_\_.

# ARTICLE II - GUIDING PRINCIPLES

#### Section 1: Vision, Mission and Core Values of AFCEA International

#### A: Vision.

To be the premier information technology, communications, and electronics association for professionals in international government, industry and academia worldwide.

#### B: Mission.

AFCEA is an international organization that serves its members by providing a forum for the ethical exchange of information. AFCEA is dedicated to increasing knowledge through the exploration of issues relevant to its members in information technology, communications, and electronics for the defense, homeland security and intelligence communities, and other government entities with components supporting these missions.

#### C: Core Values

- 1. Ethics: Insist on the highest ethics in everything we do.
- 2. Visionary Leadership: Apply visionary leadership in our community and encourage it from our members at every level.
- 3. Commitment: Consistently demonstrate commitment to continuous improvement of the Association and to improvement of service to our members.
- 4. Quality: Provide the highest quality in everything we do.

- Education: Commit to do everything possible to further the education of our members and the communities we serve.
- 6. **Diversity:** Encourage, embrace and continually enlist the support and inclusion of all members of our diverse international community.

#### Section 2: Actions and Activities.

AFCEA is organized to promote the common business interests of its members and operate for nonprofit educational, scientific, patriotic, and civic purposes. It has no political interests or alliances. It is an international association. Being incorporated in the United States, its actions and activities are intended to qualify AFCEA as an exempt organization under Section 501(c)(6) of the U.S. Internal Revenue Code of 1986, as amended, or the corresponding provision of any future U.S. Internal Revenue Law and, in any other regions as may be applicable, under the revenue/charity laws of the various countries concerned.

#### Section 3: Certain Activities Prohibited.

No part of the net earnings of The Chapter shall inure to the benefit of, or be distributed to, its members, Directors, Officers, or other private individuals. The Chapter shall neither lend any of its assets, nor guarantee to any person the payment of a loan, to or on behalf of any member, Director, or Officer. However, The Chapter shall be authorized and empowered to pay reasonable compensation for services rendered, and to make payments and distributions in furtherance of the objectives set forth in Article II. The Chapter will not conduct lobbying activities.

The Chapter will not participate or intervene in any political campaign on behalf of any candidate for public office. The Chapter will not conduct any activities not permitted by an organization exempt from income tax under the tax laws of the states and/or nations in which The Chapter operates.

# Section 4: AFCEA Ethics and Standards of Conduct Policy

The continued success of AFCEA depends on the maintenance of high professional standards and behavior and observance of accepted standards of conduct and ethics. The manner in which individual and corporate members participate in the professional dialogue among government, industry and academia reflects the ethical reputation of AFCEA. AFCEA members shall follow the standards of conduct and ethics guidance of their appropriate government authorities.

# **ARTICLE III - MEMBERSHIP**

#### Section 1: General.

Membership in the Chapter shall be open to all citizens and industrial organizations of the free world that are interested in furthering the objectives of AFCEA and the Chapter as set forth in the AFCEA Articles of Incorporation and Bylaws and the provisions of the Chapter Bylaws.

# Section 2: Classes of Membership.

The classes of membership of the Chapter shall conform to those outlined in the AFCEA Bylaws Article III; i.e., Individual, Life, Distinguished Life, Student, and Corporate.

#### Section 3: Membership Dues.

Membership Dues shall conform to the dues as outlined in the AFCEA Bylaws. Additional funds for Chapter activities may be raised by appropriate means commensurate with AFCEA and Chapter status as a non-profit organization.

# ARTICLE IV - ORGANIZATION AND STRUCTURE

#### Section 1: Organization.

The Chapter shall consist of members as described in Article III and be governed by a Board of Directors, Chapter Officers, and an Executive Committee.

# ARTICLE V - BOARD OF DIRECTORS

#### Section 1: Authority and Responsibilities.

The Board of Directors will have supervision, control, and direction of the affairs of the Chapter, its committees, and publications, and is empowered to act on the part of the membership by these Bylaws. The Board shall determine Chapter policies and change thereto and shall fill casual vacancies in its membership and those of Chapter Officers.

#### Section 2: Composition.

The Board of Directors shall consist of the following Chapter Members: President, Treasurer, and Secretary, a maximum of \_\_\_\_ members elected at-large and Past Chapter Presidents so long as they maintain continuous membership

Directors, with the exception of Past Presidents, will be elected annually. The current Chapter President serves as the Chairman of the Board of Directors. An Advisory Committee consisting of key personnel designated by the Chapter President may assist the Board of Directors. The Committee should meet with the Board of Directors/Executive Committee periodically to discuss planned programs and events, and exchange general information and suggestions regarding the Chapter activity.

#### Section 3: Meetings.

The full Board of Directors shall meet at the call of the President at least each year. The President, as required, may call additional meetings. Notifications of meetings shall be made to each Board member at

least one week prior to each meeting to include place, date, hour, and major agenda items that will require Board approval. While in person attendance at meetings is encouraged, meetings may be held by any electronic or telephonic means in which all persons participating are able to communicate directly with each other. Such electronic or telephonic participation shall constitute in person attendance for purposes of establishing a quorum and for voting.

#### Section 4: Procedures.

At any meeting of the Board of Directors, no less than one-half of the represented members of the Board shall constitute a quorum for the transaction of Chapter business. For purposes of this section, a quorum of one-half shall refer to the number of officers and members of the Board except Past Presidents, as this number may vary. Any business transacted shall be valid, providing it is passed by a majority of those represented. Should representation fall below a quorum during the conduct of a meeting, no further business shall be transacted.

# **ARTICLE VI - CHAPTER OFFICERS**

#### Section 1: Chapter Officers shall consist of at least a President, Secretary and Treasurer.

Officers shall be elected for one-year terms by a majority vote of the Chapter membership. No member may hold more than one office during the Chapter year, which will run from June 1 until May 31 of the succeeding year. Officers may be appointed to fill unexpired terms by vote of the Board of Directors. No officer may hold the same office for more than two consecutive years, unless no one has been submitted as a potential candidate for election and the re-appointment is approved by a majority of the Board of Directors.

#### Section 2: Responsibilities of the President.

The President shall have general supervision of the affairs of the Chapter and shall perform the duties usual to the office. The President shall preside at the meetings of the Chapter and Board of Directors and shall be an ex-officio member of all committees and all sub-committees thereof.

#### Section 3: Responsibilities of the Secretary.

The Secretary shall prepare, publish, and maintain minutes of Chapter meetings, Board of Director meetings, and committee meetings prepared and published by those committees, maintain a role of Chapter membership to include the address and status of each member and maintain official records. The Secretary shall provide notice of any special meetings at the direction of the President. The Secretary shall distribute minutes to members of the Board of Directors with an information copy to the AFCEA Director of Chapter Affairs and to interested Chapter members.

#### Section 4: Responsibilities of the Treasurer.

The Treasurer shall be comptroller of the finances and accounts of the Chapter under the direction of the President and the Executive Committee, and shall prepare an annual budget and render an annual statement of accounts and such special reports as may be called for by the Board of Directors.

#### Section 5: National Council Delegates.

In accordance with Article V, Section 2, of the AFCEA Bylaws, each Chapter is entitled to designate delegates to the National Council (total number depends on the membership strength of the Chapter). The Board of Directors shall appoint Chapter Delegates to the National Council from Chapter members who expect to attend the Annual International AFCEA Convention.

# ARTICLE VII - EXECUTIVE COMMITTEE (Optional)

# Section 1: Authority and Responsibilities

The Executive Committee is empowered to act on behalf of the Board of Directors between Board meetings on all matters except those specifically reserved for the Board or membership by these Bylaws.

#### Section 2: Composition.

The Executive Committee shall consist of the Chapter Officers and the immediate preceding Past Chapter President residing in the area. The Chapter President shall preside at Executive Committee meetings.

#### Section 3: Meetings.

The Executive Committee shall meet at the call of the President and shall have the power to take actions on behalf of the Board of Directors as prescribed in these Bylaws. Notification of Executive Committee meetings shall be provided at least four days prior to the meeting. While in person attendance at meetings is encouraged, meetings may be held by any electronic or telephonic means in which all persons participating are able to communicate directly with each other. Such electronic or telephonic participation shall constitute in person attendance for purposes of establishing a quorum and for voting.

#### Section 4: Procedures.

At any meeting of the Executive Committee no fewer than four members must be represented to constitute a quorum for the conduct of business. Any business transacted shall be valid provided it is passed upon by a majority of those represented. Should representation fall below a quorum during the conduct of a meeting, no further business shall be transacted.

Section 2: Financial Obligation.

# **ARTICLE IX - FINANCE**

Section 1: Fiscal Period.		
The fiscal period of the Chapter shall be a 12-month period, from _	to	

No financial obligations shall be incurred on behalf of the Chapter except by the approval of the Executive Committee or as covered in these Bylaws. Expenditures of less than one hundred dollars (\$100.00) may be authorized by the President to be subsequently approved by the Board of Directors.

#### Section 3: Annual Budget and Statement of Accounts.

The Annual Budget and Statement of Accounts prepared by the Treasurer will be approved by the Executive Committee and reviewed by the members of the Board of Directors. Chapter members at the first Chapter meeting of each year will review this budget.

#### Section 4: Audit.

The accounts of the Chapter shall be audited annually by the Audit Committee consisting of two Chapter members, who are not current officers, as appointed by the Board of Directors.

#### **ARTICLE X - CHAPTER MEETINGS**

# Section 1: Annual/Special Meeting.

The Chapter shall hold an Annual Meeting each year. The purpose of the Annual Meeting shall be the election of Officers and Directors of the Chapter, the submission of reports by the Officers and such other matters as decided upon by the Board of Directors or Executive Committee. Written or printed notification will be provided to all members at least thirty (30) days prior to the Annual/Special Meeting. Information provided shall include the place, date, and hour of the meeting, and in the case of a Special Meeting, the purpose(s) for which it is called.

One third of active members represented shall constitute a quorum for the conduct of business. Any business transacted shall be valid provided it is affirmatively passed upon by a majority of those present. Should representation fall below a quorum during the conduct of the meeting, no further business shall be transacted. While in person attendance at meetings is encouraged, meetings may be held by any electronic

or telephonic means in which all persons participating are able to communicate directly with each other.

Such electronic or telephonic participation shall constitute in person attendance for purposes of establishing a quorum and for voting.

# Section 2: Regular Meetings.

Regular meetings of the Chapter shall be held throughout the year, the time and place to be designated by the President to be devoted to discussions of scientific, industrial, and military issues and such other subjects as approved by the Board of Directors.

# **ARTICLE XI - NOMINATIONS AND ELECTIONS**

#### Section 1: The Nominating Committee.

As selected by the current President, shall present their report at the April Chapter Meeting; elections shall be held at the Annual Meeting in May; and the newly elected members of the Board of Directors shall be installed at the May Luncheon Meeting and shall assume their duties following the June Board of Directors meeting. Any group of five (5) or more active members of the Chapter may submit by written petition the name(s) of candidate(s) for office to the Nominating Committee. Such a petition shall be in the hands of the Nominating Committee prior to its report being presented to the Chapter members at the April Chapter Meeting. Petitions submitted after the April Meeting shall be provided to the Secretary prior to the opening of the Annual Meeting. Nominations may be accepted from the floor during a Chapter meeting assuming at least five (5) members will support such nomination. Any person nominated must be a member of the Chapter, in good standing.

#### Section 2: Elections.

One third of total Chapter members shall constitute a quorum for the election, which shall be valid provided it is affirmatively passed upon by a majority of those present.

# **ARTICLE XII - AMENDMENTS**

#### Section 1: Amendment Proposals.

Amendments to these Bylaws may be proposed by a majority vote of the Board of Directors or of the Executive Committee or upon petition addressed to the President and signed by not less than five (5) percent of Chapter members.

# Section 2: Amendment Approval.

Proposed amendments shall be submitted to the Chapter membership at least one month prior to being voted on at a regular Chapter meeting.

#### Section 3: Amendment Effective Date.

Amendments, which have been adopted by a majority of the Chapter membership voting at a regular Chapter meeting, shall become effective as specified in the amendment

# **ARTICLE XIII - DISSOLUTION**

# Section 1: Dissolution.

On dissolution of the Chapter, the Board of Directors shall pay or make provisions for the payment of all liabilities and legal obligations of the Chapter, then dispose of all remaining assets by transferring them to the International Headquarters of AFCEA.

# **APPENDIX B-1: U.S. CHAPTER AFFILIATE AGREEMENT**

THIS AFFILIATION AGREEMENT is made this day	y of, , 20, by	and between
the AFCEA INTERNATIONAL ("AFCEA"), a nonprofit	corporation incorporated	in the
District of Columbia, and		
, a nonprofit corporation incor	rporated in	
(hereinafter referred to as Chapter).		

Whereas, AFCEA and Chapter desire to:

- A. Promote the common business interests of AFCEA members and AFCEA's Vision, Mission, and Core Values.
- B. Operate for nonprofit educational, scientific, patriotic, and civic purposes;
- C. Develop and maintain an effective national and chapter network;
- D. Share information to preserve and advance member's interests; and
- E. Promote and develop future Chapter and national AFCEA leaders.

In consideration of their mutual promises and commitment both parties hereby agree as follows:

#### I. TERM

This Agreement shall supersede any prior understandings and agreements between Chapter and AFCEA and shall expire December 31, 20\_\_. The Agreement shall automatically renew for one year intervals unless AFCEA or Chapter provides the other with written notice of termination 60 days before the expiration date

# II. PRIVILEGES OF AFFILIATED STATUS

- A. Voting Representation: Chapters holding affiliated status may be represented on the Council of AFCEA by one Chapter delegate per one hundred Chapter members, as set out in Article V of the AFCEA Bylaws. Council members will vote according to the procedures set forth in Article VI of the AFCEA Bylaws.
- B. Promotional Materials & Logo: A Chapter which has been granted affiliated status may identify itself as such on circulars, brochures and other such promotional materials related to solicitation of members, continuing education programs, or other such programs or materials. The official AFCEA insignia, flag, and logo described in Appendix C of the AFCEA Bylaws may be used by Chapter to integrate its unique local or national image with AFCEA, providing they are used in such a way that does not state nor imply endorsement of services or products. Chapter shall not modify or alter the insignia, flag, and logo in any way without the prior written permission of AFCEA.
- **C. Member Lists:** Affiliated Chapters shall be provided with the names and addresses of AFCEA members who are not affiliated with a chapter.

# III. RESPONSIBILITIES OF AFFILIATED CHAPTERS

- A. Membership in AFCEA: Chapter shall operate in accordance with applicable AFCEA Bylaws at all times. In particular, Chapter agrees to operate in accordance with AFCEA's Vision, Mission, Core Values, and Ethics and Standards of Conduct Policy as set out in Article II of AFCEA's Bylaws. Chapter expressly acknowledges and understands that it shall be subject to the general supervision and control of AFCEA.
- **B.** Self-Governance: Chapter hereby understands and agrees that Chapter is a legal entity which must not only observe all AFCEA affiliated status obligations, but also discharge legal obligations incumbent upon any self-governing organization.
- C. Nonprofit activities: All Chapters applying for affiliated status shall obtain tax-exempt status from the Internal Revenue Service and from their jurisdiction of incorporation or operation. Upon executing the Affiliation Agreement, Chapter will provide AFCEA with a copy of its Internal Revenue Service exemption determination letter and documentation of state tax-exempt status. Both parties shall operate and conduct their business and affairs in accordance with the generally accepted principles of nonprofit business organizations. Chapter shall notify AFCEA of a substantial change or revocation in the Chapter's tax-exempt status.
- **D. State Corporate Laws:** Chapter understands and agrees that it is the sole responsibility of Chapter to examine and comply with laws relating to incorporated associations in the state where Chapter is located, the filing requirements of non-profit corporations, and the maintenance of its corporate status in good standing as required by state law.
- E. Annual Reporting. Chapter shall submit an Annual Chapter Report to AFCEA containing an outline of Chapter activities for the past year, anticipated activities for the upcoming year, any other information it considers relevant, and the following attached documents: current Bylaws, current officers, a current membership roster, an affirmation of current good standing of incorporation, an affirmation that Chapter has retained its tax exempt status and does not anticipate losing such status, Certificates of Insurance for General Liability and Directors and Officers, and a financial summary or copy of Form 990, if filed.
- F. Chapter Bylaws: Chapter Bylaws shall be consistent with the Articles of Incorporation, the AFCEA Bylaws, and any state or national requirements. Chapter Bylaws shall follow the model contained in Appendix A of the AFCEA Bylaws. AFCEA, at its sole discretion, will determine acceptability of Chapter Bylaws with regards to admission as an affiliated chapter.
- **G. AFCEA Ethics and Standards of Conduct Policy:** Chapter shall follow the AFCEA Code of Ethics as well as any standards of conduct and ethics guidance of local, state, or federal government authorities.

- H. Insurance: The Chapter shall procure insurance coverage for its operation, activities and conduct to include but not limited to; premises, operations, property, personal injury, special events, and directors and officers' liability. A certificate of insurance shall be provided to AFCEA with the annual report confirming a minimum of \$500,000 in general liability and directors and officers' coverage. Each chapter shall consult its insurance agent to determine the amount of coverage necessary for its operation.
- I. **Dual Membership:** No person shall be a member of a Chapter who is not a member of AFCEA. Affiliated Chapters have a responsibility to ensure that members comply with the dual membership requirement. Chapter will ensure that members comply with AFCEA as well as Chapter rules and policies.
- J. Representation: AFCEA Chapters may not enter into any affiliation or representation agreement without the express approval of AFCEA.
- K. Participation in Council: If Chapter fails to send a member delegate to two consecutive Council meetings, the Chapter's right to vote at the next meeting shall be suspended. A letter will be sent to all eligible voting members of Chapter, notifying them that their Chapter lost its privilege to vote on behalf of its members at the next Council meeting.

# IV. PROBATION, SUSPENSION AND REVOCATION OF AFFILIATED STATUS

- A. Authority and Events: The affiliated status granted to Chapter and all of the rights and obligations created hereunder shall remain in full force and effect through the expiration of this Agreement unless placed on probation, suspended or revoked for the grounds set out in Paragraph B, below. AFCEA shall have the authority to place on probation, suspend or revoke the affiliated status granted to Chapter if the Board of Directors determines the conduct of Chapter to be in violation of the Affiliation Agreement.
- **B.** Grounds for Probation, Suspension or Revocation: AFCEA shall have the right to place on probation, suspend or revoke a Chapter affiliated status if the chapter:
- C. Fails or refuses to comply with the Affiliation Agreement and/or AFCEA Bylaws;
- D. Knowingly and willfully violates any law;
- E. Chapter and/or its officers, directors or employees, willfully and/or maliciously undermine the objectives, reputation and/or goodwill of AFCEA and/or its officers, directors and employees;
- F. Officers, directors or employees of the Chapter willfully violate the AFCEA Code of Ethics; or
- G. Fails to comply with the annual affiliation requirements.

H. **Reapplication:** Any Chapter that has been revoked may reapply for affiliated status one (1) year after the date of revocation. A Chapter shall pay \$500.00 when reapplying for affiliated status.

#### V. MISCELLANEOUS PROVISIONS

- A. Confidentiality: AFCEA will hold and will cause its officers, directors and employees to hold in strict confidence, unless compelled to disclose by judicial or administrative process or, in the opinion of its counsel, by other requirements of law or as necessary, all documents and information provided to AFCEA as required by this agreement.
- **B.** Severability: In the event any part of this agreement is found to be illegal, in violation of public policy, or otherwise unenforceable in law, such finding shall not invalidate any other part(s) of this Agreement.
- C. Choice of Law: The parties acknowledge that this Agreement shall be governed by and construed under the laws of the District of Columbia.
- **D.** Amendments: This agreement may be amended by the AFCEA Board of Directors at any time, with 90 days' written notice of the proposed change provided to the affiliated chapters.

IN WITNESS THEREOF, the parties hereto have caused this Affiliation Agreement to be executed by their duly authorized officers, effective as of the day and year first written above.

[Chapter]	[AFCEA]	
Ву:	By:	
Title:	Title:	
Date:	Date:	

# APPENDIX B-2: NON-U.S. CHAPTERS AFFILIATE AGREEMENT

THIS A	AFFILIATION AGREEMENT is made this day of, 20, by and between
the AFC	CEA INTERNATIONAL ("AFCEA"), a nonprofit corporation incorporated in
the Dist	trict of Columbia, and
	, a nonprofit corporation incorporated under the laws of
	(Hereinafter referred to as Chapter).
Where	as, AFCEA and Chapter desire to:
Α.	Promote the common business interests of AFCEA members and AFCEA's Vision,
	Mission, and Core Values.
В.	Operate for nonprofit educational, scientific, patriotic, and civic purposes;
C.	Develop and maintain an effective national and chapter network;
D.	Share information to preserve and advance member's interests; and
	Promote and develop future Chapter and national AFCEA leaders.

In consideration of their mutual promises and commitment both parties hereby agree as follows:

# VI. TERM

This Agreement shall supersede any prior understandings and agreements between Chapter and AFCEA and shall expire December 31, 20\_\_. The Agreement shall automatically renew for one year intervals unless AFCEA or Chapter provides the other with written notice of termination 60 days before the expiration date

#### VII. PRIVILEGES OF AFFILIATED STATUS

- A. Voting Representation: Chapters holding affiliated status may be represented on the Council of AFCEA by one Chapter delegate per one hundred Chapter members, as set out in Article V of the AFCEA Bylaws. Council members will vote according to the procedures set forth in Article VI of the AFCEA Bylaws.
- **B.** Promotional Materials & Logo: A Chapter which has been granted affiliated status may identify itself as such on circulars, brochures and other such promotional materials related to solicitation of members, continuing education programs, or other such programs or materials. The official AFCEA insignia, flag, and logo described in Appendix C of the AFCEA Bylaws may be used by Chapter to integrate its unique local or national image with AFCEA, providing they are used in such a way that does not state nor imply endorsement of services or products. Chapter shall not modify or alter the insignia, flag, and logo in any way without the prior written permission of AFCEA.
- C. Member Lists: Affiliated Chapters shall be provided with the names and addresses of AFCEA members who are not affiliated with a chapter.

# VIII. RESPONSIBILITIES OF AFFILIATED CHAPTERS

- A. Membership in AFCEA: Chapter shall operate in accordance with applicable AFCEA Bylaws at all times. In particular, Chapter agrees to operate in accordance with AFCEA's Vision, Mission, Core Values, and Ethics and Standards of Conduct Policy as set out in Article II of AFCEA's Bylaws. Chapter expressly acknowledges and understands that it shall be subject to the general supervision and control of AFCEA.
- **B.** Self-Governance: Chapter hereby understands and agrees that Chapter is a legal entity which must not only observe all AFCEA affiliated status obligations, but also discharge legal obligations incumbent upon any self-governing organization.
- C. Nonprofit activities: All Chapters applying for affiliated status shall obtain tax-exempt status from the Internal Revenue Service and from their jurisdiction of incorporation or operation. Upon executing the Affiliation Agreement, Chapter will provide AFCEA with a copy of its Internal Revenue Service exemption determination letter and documentation of tax-exempt status in the Chapter's jurisdiction of incorporation and operation. Both parties shall operate and conduct their business and affairs in accordance with the generally accepted principles of nonprofit business organizations. Chapter shall notify AFCEA of a substantial change or revocation in the Chapter's tax-exempt status.
- **D. Jurisdictional Corporate Laws:** Chapter understands and agrees that it is the sole responsibility of Chapter to examine and comply with laws relating to incorporated associations in the country or jurisdiction where Chapter is organized, the filing requirements of non-profit corporations, and the maintenance of its corporate status in good standing as required by the law of such country or jurisdiction.

Notwithstanding the forgoing, to the extent that relevant provisions of the applicable national law of the jurisdiction in which the Chapter is organized and operates conflict with AFCEA's bylaws, the national law of the Chapter's jurisdiction shall prevail. In such circumstances, the Chapter shall inform AFCEA about the conflict.

- E. Annual Reporting. Chapter shall submit an Annual Chapter Report to AFCEA containing an outline of Chapter activities for the past year, anticipated activities for the upcoming year, any other information it considers relevant, and the following attached documents: current Bylaws, current officers, a current membership roster, an affirmation of current good standing of incorporation, an affirmation that Chapter has retained its tax exempt status and does not anticipate losing such status, Certificates of Insurance for General Liability and Directors and Officers, and a financial summary or copy of Form 990, if filed.
- **F.** Chapter Bylaws: Chapter Bylaws shall be consistent with the Articles of Incorporation, the AFCEA Bylaws, and any mandatory requirements of the national laws of the jurisdiction in which the Chapter is organized. Chapter Bylaws shall follow the model contained in Appendix A of the AFCEA Bylaws. AFCEA, at its sole discretion, will determine and approve acceptability of Chapter Bylaws with regards to admission as an affiliated chapter.

- **G.** AFCEA Ethics and Standards of Conduct Policy: Chapter shall follow the AFCEA Code of Ethics as well as any standards of conduct and ethics guidance of local, state, or federal government authorities and the national laws of the jurisdiction in which the Chapter is organized.
- H. Insurance: The Chapter shall procure insurance coverage for its operation, activities and conduct to include but not limited to; premises, operations, property, personal injury, special events, and directors and officers' liability. A certificate of insurance shall be provided to AFCEA with the annual report confirming a minimum of \$500,000 in general liability and directors and officers' coverage. The Chapter shall consult its insurance agent to determine the amount of coverage necessary for its operation.
- I. **Dual Membership:** No person shall be a member of a Chapter who is not a member of AFCEA. Affiliated Chapters have a responsibility to ensure that members comply with the dual membership requirement. Chapter will ensure that members comply with AFCEA as well as Chapter rules and policies.
- J. Representation: AFCEA Chapters may not enter into any affiliation or representation agreement without the express approval of AFCEA.
- K. Participation in Council: If Chapter fails to send a member delegate to two consecutive Council meetings, the Chapter's right to vote at the next meeting shall be suspended. A letter will be sent to all eligible voting members of Chapter, notifying them that their Chapter lost its privilege to vote on behalf of its members at the next Council meeting.

# IX. PROBATION, SUSPENSION AND REVOCATION OF AFFILIATED STATUS

- A. Authority and Events: The affiliated status granted to Chapter and all of the rights and obligations created hereunder shall remain in full force and effect through the expiration of this Agreement unless placed on probation, suspended or revoked for the grounds set out in Paragraph B, below. AFCEA shall have the authority to place on probation, suspend or revoke the affiliated status granted to Chapter if the Board of Directors determines the conduct of Chapter to be in violation of the Affiliation Agreement.
- **B.** Grounds for Probation, Suspension or Revocation: AFCEA shall have the right to place on probation, suspend or revoke a Chapter affiliated status if the Chapter:
  - a. Fails or refuses to comply with the Affiliation Agreement and/or AFCEA Bylaws;
  - b. Knowingly and willfully violates the terms of this agreement, the AFCEA Bylaws, its own Chapter Bylaws or the national corporate laws of the country in which the Chapter has been organized and is compelled to follow.
  - c. Chapter and/or its officers, directors or employees, willfully and/or maliciously undermine the objectives, reputation and/or goodwill of AFCEA and/or its officers, directors and employees;

- d. Officers, directors or employees of the Chapter willfully violate the AFCEA Code of Ethics; or
- e. Fails to comply with the annual affiliation requirements.
- C. Reapplication: Any Chapter that has been revoked may reapply for affiliated status one (1) year after the date of revocation. A Chapter shall pay \$500.00 when reapplying for affiliated status.

# X. MISCELLANEOUS PROVISIONS

- A. Confidentiality: AFCEA will hold and will cause its officers, directors and employees to hold in strict confidence, unless compelled to disclose by judicial or administrative process or, in the opinion of its counsel, by other requirements of law or as necessary, all documents and information provided to AFCEA as required by this agreement.
- **B.** Severability: In the event any part of this agreement is found to be illegal, in violation of public policy, or otherwise unenforceable in law, such finding shall not invalidate any other part(s) of this Agreement.
- C. Choice of Law: The parties acknowledge that this Agreement shall be governed by and construed under the laws of the District of Columbia. Should provisions within the AFCEA Bylaws, affiliate agreements or other addenda be in conflict with the national law of the jurisdiction in which the Chapter is organized and operated, such national law will prevail.
- **D.** Amendments: This agreement may be amended by the AFCEA Board of Directors at any time, with 90 days' written notice of the proposed change provided to the affiliated chapters.

IN WITNESS THEREOF, the parties hereto have caused this Affiliation Agreement to be executed by their duly authorized officers, effective as of the day and year first written above.

	 [AFCEA]	
[Chapter]		

# APPENDIX C (see Article XVI): DESCRIPTION OF OFFICIAL AFCEA INSIGNIA, FLAG AND LOGO

# Section 1: AFCEA Insignia

AFCEA's official insignia features an alert, powerful eagle as the central figure. Its talons are clutching lightning flashes, symbolic of strength insofar as national defense and especially modern communications, intelligence, and information systems are concerned. The border of the insignia consists of leaves of the olive branch of peace, showing that the object of military preparedness is to assure a lasting peace. In the background are signal flags - the first means of signaling in the military, and a method still used for special purposes by the navies. Just above the eagle, and between its outstretched wings, is a heavy bomber in flight, symbolizing both aeronautical and terrestrial telecommunications. Above the bomber is a radar antenna array and, at the very top, a radio relay antenna. In the color version, there are the traditional colors of the signal flags - dexter white flag with red center, and sinister red flag with white center - with a gold border around the entire emblem (see figure 1 below).

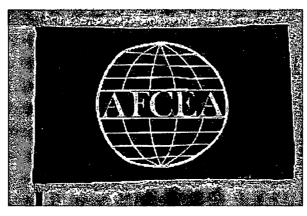
The official AFCEA insignia, with ribbon, and modifications of it in the form of pins, badges, buttons, and rings, shall be authorized by the Board of Directors for use by members. The ribbon shall be three equal stripes of dark blue, orange, and light blue with a total width of 1-3/8 inches. When facing the ribbon, the dark blue is on the left.



Figure 1: Official AFCEA Insignia

# Section 2: AFCEA International Flag

The official AFCEA Flag shall consist of the International Logo, executed in gold, superimposed upon a field of blue fabric (see figure 2 below).







# Figure 2 Official AFCEA International Flag

# Section 3: International Logo

The AFCEA International logo is a world globe with latitude and longitude grids, and the letters "AFCEA" inscribed in its center (see Figure 3 below).

The International logo may be used by all members desiring to integrate their unique local or national image with AFCEA, providing it is used in such a way that it does not state nor imply endorsement of services or products.



Figure 3 · Official AFCEA International Logo